

REQUEST FOR PROPOSALS



Howard County, Maryland
OFFICE OF PURCHASING
6751 Columbia Gateway Drive, Suite 501
Columbia, Maryland 21046

RFP No. 17-2015

**FLEXIBLE SPENDING ACCOUNT (FSA) AND
CONSOLIDATED OMNIBUS BUDGET RECONCILIATION
ACT (COBRA) ADMINISTRATION SERVICES**

OPENING: JULY 22, 2015 @ 11:00 A.M.

**PRE-PROPOSAL CONFERENCE: JUNE 30, 2015 @ 10:00
A.M.**

BUYER: Shelley J. Liby CPPB, Buyer
PHONE: 410-313-6379
EMAIL: sjliby@howardcountymd.gov



Formal RFPs and RFPs Results are available on the Website:
www.howardcountymd.gov/purchasing

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**IMPORTANT: ADVISE THE ISSUING OFFICE IMMEDIATELY
IF ANY OF THE ABOVE SECTIONS ARE NOT ENCLOSED IN THIS DOCUMENT.**

SECTION A**KEY INFORMATION SUMMARY**

| | |
|--|--|
| RFP Number: | RFP-17-2015 |
| RFP Name: | Flexible Spending Account (FSA) And Consolidated Omnibus Budget Reconciliation Act (COBRA) Administration Services |
| Issue Date: | June 16, 2015 |
| Buyer: | Shelley J. Liby, CPPB sjliby@howardcountymd.gov 410-313-6379 |
| Pre-Proposal Date: | Tuesday June 30, 2015 @ 10:00 a.m. |
| Pre-Proposal Location and Registration: | Howard County Office of Purchasing 6751 Columbia Gateway Drive, Suite 501 Columbia, MD 21046 Please register by contacting Rebecca Coleman at rcoleman@howardcountymd.gov |
| Questions Due and to Whom: | Questions due no later than 4:00 p.m. 10 days prior to bid opening. Submit questions to: Shelley J. Liby at sjliby@howardcountymd.gov Questions must be submitted to the Buyer at the email address listed above. |
| Proposal Due: | Wednesday July 22, 2015 @ 11:00 a.m. (EST) |
| Mail/Deliver Proposals to the Issuing Office: | Office of Purchasing 6751 Columbia Gateway Dr., Ste. 501 Columbia, MD 21046 410-313-6370 PLEASE REMEMBER THAT TECHNICAL AND PRICE PROPOSALS ARE TO BE PLACED IN <u>SEPARATE</u> SEALED ENVELOPES. |
| Agreement Term: | One year with five one-year renewals. |
| Bid Deposit/ Performance Bond: | N/A |
| EBO Subcontracting Participation: | 10% |

MINORITY BUSINESS ENTERPRISES are encouraged to respond to this solicitation. For more information, please contact the Equal Business Opportunity Coordinator at 410-313-6370.

IMPORTANT NOTICE REGARDING ADDENDA

Addenda to solicitations often occur prior to bid opening. It is the potential Contractor's responsibility to visit the Office of Purchasing web site for updates to solicitations. www.howardcountymd.gov/purchasing

SECTION B**PURCHASE ORDER TERMS AND CONDITIONS**

The following terms and conditions apply to all Purchase Orders issued by Howard County and are applicable to all purchases made as a result of this solicitation.

- 1 No purchase of materials, supplies, equipment, and/or services will be recognized unless made through the Office of Purchasing.
- 2 The County may at any time insist upon strict compliance with these terms and conditions, notwithstanding any previous custom, practice or course of dealing to the contrary.
- 3 The terms and conditions of sale as stated in this Purchase Order govern in the event of conflict with any terms of the Contractor's bid, and are not subject to change by reason of any written or verbal statements by the Contractor or by any terms stated in the Contractor's acknowledgement without prior written authority from the Office of Purchasing.
- 4 If the price is omitted on the Purchase Order, except where the Purchase Order is given in acceptance of quoted prices, it is agreed that Contractor's price will be the lowest prevailing market price and in no event is this Purchase Order to be filled at higher prices than last previously quoted or charged without prior written authority from the Office of Purchasing.
- 5 If requested, the Contractor shall acknowledge the order promptly and provide a delivery date.
- 6 Invoices must show Delivery Address and Purchase Order number, and indicate if it represents partial or complete billing. Separate invoices must be rendered for each Purchase Order. Invoices shall include the following information:
 - 6.1 Contractor's name;
 - 6.2 Address;
 - 6.3 Federal tax identification number;
 - 6.4 Contract number, if applicable (the first two digits are 44XXXXXXXX);
 - 6.5 Purchase Order number (the first digit is 2XXXXXXXX);
 - 6.6 Contract line number, if applicable;
 - 6.7 Unit price and extended price (if applicable, the unit price must match a line on the Contract); and
 - 6.8 Description of goods provided and/or services performed.
- 7 The County has the right to refuse to make payment on any invoice unless and until verification of receipt by the County can be determined. The County's payment for any material shall not constitute acceptance of the material or a waiver of any of the County's rights.
- 8 No freight/delivery/fuel charges will be paid by the County unless specifically provided for in the Purchase Order.
- 9 The County will not pay for packaging, boxing or cartage. Damage resulting from improperly packaged material will be charged to the Contractor.
- 10 The County reserves the right to cancel this Purchase Order or, any part thereof, without obligation, if delivery is not made or services completed at the time(s) specified.
- 11 This Purchase Order shall be governed and construed in accordance with the law of the State of Maryland without regard to any choice of law principles.
- 12 All deliveries and services furnished under this Purchase Order must be of the quality specified or in the event no quality is specified, must be the best of their respective kinds, and will be subject to inspection and approval of the County within a reasonable time after delivery of goods or completion of services. When manufacturing specifications are referred to in this Purchase Order, such specifications shall be deemed to be an integral part hereof as if duly set out herein. Goods and services shall be replaced at no additional charge to the County if they prove to be defective and/or not in accordance with specifications. Rejected materials shall be returned at the risk and expense of the Contractor. If the County does not desire replacement, the Contractor shall issue a full credit.
- 13 Requirement as to Materials, Contractor's Responsibilities and Warranties:
 - 13.1 The Contractor warrants and agrees that all materials supplied hereunder shall be manufactured and produced in compliance with the laws, regulations, codes, terms, standards and/or requirements of all Federal, State and local authorities and all other authorities having jurisdiction, and that performance of this Purchase Order shall be in accordance with the above laws, regulations, codes, terms, standards, and/or requirements, and agrees, upon request, to furnish the County a certificate of compliance in such forms as the County may require.
 - 13.2 The Contractor warrants that there has been no violation of copyrights or patent rights in manufacturing, producing, or selling the goods shipped or ordered and Contractor agrees to indemnify and hold the County harmless from any and all liability, loss or expense occasioned by such a violation.
- 14 The quantity of materials, and/or services, must not be exceeded without prior written authority from the Office of Purchasing.
- 15 Substitutions are not allowed without prior written authority from the Office of Purchasing.
- 16 If required, a sufficient number of shop drawings and/or catalog data shall be furnished to the County within 15 days (unless otherwise specified) for necessary approval.

- 17 In the event any article sold and delivered hereunder shall be defective in any respect whatsoever, the Contractor will indemnify and save harmless the County from all losses or expenses by reason of all accidents, injuries or damages to persons or property resulting from the use of such article or which are contributed to by said defective condition.
- 18 The Contractor shall indemnify and hold harmless the County, its employees, agents and officials from any and all claims, losses or expenses resulting from any accidents, injuries or damages to persons or properties, suits or demands including reasonable attorney fees which may be made against the County, its employees, agents or officials resulting from any act or omission committed in the performance of the duties imposed by and performed under the terms of this Purchase Order by the Contractor or anyone under agreement with the Contractor to perform duties under this Purchase Order. The Contractor shall not be responsible for acts of negligence or willful misconduct committed by the County, its employees, agents and officials. Any property or work to be provided by the Contractor under this Purchase Order will remain at the Contractor's risk until written acceptance by the County; and the Contractor will replace, at the Contractor's expense, all property or work damaged or destroyed by any cause whatsoever.
- 19 Liability for Damage: If this Purchase Order calls for work to be performed upon property owned or controlled by the County it is understood and agreed that:
- 19.1 Mechanic's Liens: The Contractor will keep the premises and work free and clear of all mechanic's liens, and furnish the County certificate and waiver as provided by law.
 - 19.2 Property and Casualty Losses: The work will remain at the Contractor's risk prior to written acceptance by the County and the Contractor will replace at its own expense all work damaged or destroyed by fire, force or violence of the elements or any cause whatsoever.
 - 19.3 Injury to Contractor's Personnel: The Contractor understands and agrees that they are the sole employer of all persons employed by Contractor to perform services under this Purchase Order and agrees on behalf of itself and its workers' compensation insurer that the County is not a dual employer of such personnel. If Contractor is hiring independent contractors or subcontractors to perform services under this Purchase Order, Contractor shall assure that all such persons are properly covered under Maryland workers' compensation law and will indemnify, save harmless and defend the County from all workers' compensation claims filed by such persons against the County.
 - 19.4 Workers' Compensation Insurance: During the term of this Purchase Order, the Contractor will provide workers' compensation insurance in compliance with Maryland law for its employees and shall be responsible to verify workers' compensation coverage for all independent contractors and subcontractors. Contractor shall indemnify the County for any uninsured losses relating to contractual services under this Purchase Order and subsequent amendments.
- 20 Bankruptcy: In the event of any proceedings, voluntary or involuntary, in bankruptcy or insolvency by or against the Contractor including any proceedings under the Chandler Act, or in the event of the appointment, with or without the Contractor's consent, of an assignee for the benefit of creditors or of a receiver then the County shall be entitled to cancel any unfilled part of this Purchase Order without any liability whatsoever.
- 21 Equal Employment Opportunity: The County requires that the Contractor not discriminate against any employee or applicant for employment because of race, creed, religion, physical or mental handicap, color, sex, national origin, age, occupation, marital status, political expression, gender identity/expression, sexual orientation or personal appearance. The Contractor will take affirmative action to ensure that applicants are employed, and the employees are treated fairly and equally during employment with regard to the above. The Contractor warrants that, within the previous 12 months, it has not engaged in unlawful employment practices as set forth in Section 12.208 of the Howard County Code, Section 19 of Article 49B of the annotated Code of Maryland or Sections 703 and 704 of Title VII of the Civil Rights Act of 1964.
- 22 Material Safety Data Sheet (MSDS): If the work to be performed under this Purchase Order requires the use of any product that contains any ingredient that could be hazardous or injurious to a person's health, a MSDS must be provided to the Office of Purchasing, 6751 Columbia Gateway Drive, Suite 501, Columbia, Maryland 21046.
- 23 Termination
- 23.1 Termination for Convenience: The County may terminate this Purchase Order, in whole or in part, if the County determines that such termination is in the best interest of the County, without showing cause, upon giving at least 30 days written notice to the Contractor. The County shall pay all reasonable costs incurred by the Contractor up to the date of termination. However, in no event shall the Contractor be paid an amount which exceeds the price bid for the work performed. The Contractor shall not be reimbursed for any profits which may have been anticipated but which have not been earned up to the date of termination.
 - 23.2 Termination for Default: When the Contractor has not performed or has unsatisfactorily performed one or more material terms of the Purchase Order, the County may terminate the Purchase Order for default. Upon termination for default, payment may be withheld at the discretion of the County. Failure on the part of the Contractor to fulfill the contractual obligations shall be considered just cause for termination of the Purchase Order. If the damages exceed the undisbursed sums available for compensation, the County shall not be obligated to make any further disbursements hereunder. The Contractor will be paid for work satisfactorily performed prior to termination less any excess costs incurred by the County in reprocurring and completing the work.

SECTION C

GENERAL CONDITIONS

1 DEFINITIONS:

- 1.1 Addenda – Formal alteration of a solicitation or Agreement in writing (When applicable, Addenda are available on the Office of Purchasing website.)
- 1.2 Alternate Bids – A second bid for a single item that intentionally offers a substitute product or service that varies from the stated specifications
- 1.3 Buyer – The County's Purchasing Representative for the resulting Agreement
- 1.4 Agreement – The Request for Proposal documents and any addenda, the Contractor's response to this solicitation, and subsequent Purchase Orders
- 1.5 County – Howard County, Maryland
- 1.6 County Purchasing Agent – The Chief Administrative Officer for the County
- 1.7 Contractor – Any offeror; most often the successful offeror
- 1.8 Designee – Specifically appointed alternate signatory or decision maker
- 1.9 Equal Business Opportunity (EBO) – The County's minority business enterprise program
- 1.10 Issuing Office – The Howard County Office of Purchasing
- 1.11 Offeror – Any entity that submits a response to this solicitation
- 1.12 Proposal – All information submitted by the Contractor in response to this solicitation
- 1.13 Purchase Order – The document by which the Contractor receives formal notification to perform work or deliver goods
- 1.14 Request for Proposal (RFP) – All documents identified in the Table of Contents, including any addenda
- 1.15 Solicitation – The Request for Proposal
- 1.16 User Agency – County department or office for which goods and/or services are being purchased

2 RESERVATIONS:

- 2.1 The County Purchasing Agent or Designee reserves the right to reject any or all proposals or parts of proposals when, in the County Purchasing Agent's or Designee's reasoned judgment, the public interest will be served thereby.
- 2.2 The County Purchasing Agent or Designee, with the approval of the County Executive, may waive formalities or technicalities in proposals as the interest of the County may require.
- 2.3 The County Purchasing Agent or Designee reserves the right to increase or decrease the quantities to be purchased at the prices set forth in the proposal. The quantity intended to be purchased and the period and percentage amount of any such reservation will be stated in the solicitation.
- 2.4 The County Purchasing Agent or Designee reserves the right to award Agreements or place orders on a lump sum or individual item basis, or such combination as shall, in the County Purchasing Agent's or Designee's judgment, be in the best interest of the County.
- 2.5 The County Purchasing Agent or Designee may waive minor differences in specifications provided these differences do not violate the specification intent nor materially affect the operation for which the item or items are being purchased, nor increase estimated maintenance and repair cost to the County.
- 2.6 The County Purchasing Agent or Designee may reject any proposal which shows any omission, irregularity, alteration of forms, additions not called for, conditional or unconditional unresponsiveness, or proposals obviously unbalanced.

3 PERIOD OF VALIDITY: Unless otherwise specified, all formal proposals submitted shall be irrevocable for 120 days following the proposal opening date, unless the Contractor, upon request of the County Purchasing Agent or Designee, agrees to an extension. Bids may not be withdrawn during this period.

4 DELIVERY:

- 4.1 Contractors shall guarantee delivery of supplies in accordance with such delivery schedule as may be provided in the solicitation.
- 4.2 All items shall be delivered F.O.B. Destination, Inside Delivery, and delivery costs and charges included in the price offered, unless otherwise stated in the solicitation.
- 4.3 The County Purchasing Agent or Designee reserves the right to charge the Contractor for each day the supplies or services are not delivered in accordance with the delivery schedule. The per diem charge may be invoked at the discretion of the County Purchasing Agent or Designee and said sum to be taken as liquidated damages and deducted from the final payment, or charged back to the Contractor.
- 4.4 The County Purchasing Agent or Designee reserves the right to procure the supplies/services elsewhere on the open market if delivery is not made as specified, in which event, the extra cost of procuring the supplies/services may be charged against the Contractor and deducted from any monies due or which may become due.

5 GOVERNING LAW:

- 5.1 This Agreement shall be governed by and construed in accordance with the laws of the State of Maryland without regard to any choice of law principles that would dictate the laws of any other jurisdiction. The parties agree that the exclusive venue for any and all actions related hereto shall be the appropriate Federal or State court located within the State of Maryland.
- 5.2 The laws of Maryland and Howard County shall govern the resolution of any issue arising in connection with the contract, including, but not limited to, all questions on the validity of the contract, the capacity of the parties to enter therein, any modification or amendment thereto, and the rights and obligations of the parties hereunder.

6 PROTEST: Any protest concerning the award of an Agreement shall be decided by the County. Protests shall be made in writing to the Issuing Office and shall be filed within ten days of issuance of award notification. A protest is considered filed when received by the Issuing Office. The written protest shall include the name and address of the protestor, identification of the procurement, a statement of the specific reason for the protest and supporting exhibits. The Issuing Office will respond to the written protest within ten days. The County's decision is final.

7 DISPUTES: In cases of disputes as to whether or not an item or service quoted or delivered meets specifications, the decision of the County Purchasing Agent or Designee shall be final and binding on all parties. All other disputes arising under or related to the Agreement will be resolved, to the extent possible, by negotiation and settlement between the parties. Pending resolution, the Contractor shall proceed diligently with performance of the Agreement unless otherwise directed in writing.

8 AUTHORITY: Solicitations are issued pursuant and subject to the provisions of Article VIII, Howard County Charter; Sections 4.100 through 4.123, Howard County Code, 2003; and the rules and regulations as prescribed by the County.

9 CASH DISCOUNTS: If applicable, cash discounts will be taken into consideration in determining the award. However, an offer of a cash discount must allow a reasonable period of not less than 30 days in order to be included in evaluation of proposal pricing. A proposal offering a cash discount in a period of less than 30 days will be evaluated as a proposal without a cash discount offer. If the Contractor obtains an award by reason of their gross price, the County will hold the offer of a cash discount and make every effort to obtain such discount.

10 UNIT PRICES: Unless the Contractor clearly shows that it is the intent that a reduced total price is being offered on the basis of receiving an award of all items covered by the total, any totals should be the actual sum of the extension of unit prices. Otherwise, in the event of any discrepancy between a unit price(s), extended price(s), and/or total price(s), unit prices will govern and the bid will be refigured accordingly.

- 11 NON-WAIVER: Any waiver of any breach of covenants herein contained to be kept and performed by the Contractor shall not be deemed or considered as a continuing waiver and shall not operate to bar or prevent the County from declaring a forfeiture for any succeeding breach either of the same condition of covenant or otherwise.
- 12 PATENTS: If applicable, the Contractor shall defend any suit or proceeding brought against the County so far as based on a claim on any equipment, or on any part thereof, furnished under this Agreement which constitutes an infringement of any patent of the United States, if notified promptly in writing and given authority, information and assistance (at the Contractor's expense) for the defense of same, and the Contractor shall pay all damages and costs awarded therein against the County. In case said equipment or any part thereof, in such suit is held to constitute infringement and the use of said equipment or part if enjoined, the Contractor shall, at its own expense, either procure for the County the right to continue using said equipment or part, or replace same with non-infringing equipment or part, or modify so that it becomes non-infringing.
- 13 MARYLAND REGISTRATION: Contractors must be registered to do business in, and must be in good standing in, the State of Maryland. Contractors not registered must obtain registration information from the Maryland Department of Assessments and Taxation website at: www.dat.state.md.us/ or by calling 410-767-1184 or Toll Free 888-246-5941.
- 14 AVAILABILITY OF FUNDS: The contractual obligation of the County under this Agreement is contingent upon the availability of appropriated funds from which payment for this Agreement can be made.
- 15 INTEGRATION AND MODIFICATION: This solicitation, the Contractor's response to this solicitation, subsequent Purchase Order(s), and, if applicable, the legal Agreement represents the entire understanding between the parties. Any additions or modifications shall only be made in writing and executed by both parties.
- 16 NON-ASSIGNMENT OF AGREEMENT: Neither the County nor the Contractor shall assign, sublet or transfer its interest or obligations under the resulting Agreement to any third party, without the written consent of the other. Nothing herein shall be construed to create any personal or individual liability upon any employee, officer or elected official of the County, nor shall the resulting Agreement be construed to create any rights hereunder in any person or entity other than the parties to this Agreement.
- 17 AGREEMENT:
- 17.1 The County and Contractor must execute an Agreement resulting from the award of this solicitation. This process typically takes approximately three weeks from the date the successful Contractor is identified. In order to expedite this process, a sample standard Agreement is attached for review as part of this solicitation. Exceptions, if any, to the County's standard Agreement (Exhibit I) must be noted in the proposal to be considered during evaluation. Exceptions to the County's standard Agreement may result in rejection of the proposal.
- 17.2 Do not fill in or sign the sample Agreement attached as Exhibit I. The County will prepare an Agreement specific to this solicitation for execution by the successful Contractor.
- 18 PUBLIC INFORMATION/PROPRIETARY/CONFIDENTIAL INFORMATION:
- 18.1 The County operates under a public information law, which permits access to most records and documents.
- 18.2 Proposals will be available for public inspection after the award announcement, except to the extent that a Contractor designates trade secrets or other proprietary data to be confidential. Material designated as confidential must be readily separable from the remainder of the proposal to facilitate public inspection of the non-confidential portion of the proposal. A Contractor's designation of material as confidential will not necessarily be conclusive, and the Contractor may be required to provide justification why such material should not be disclosed, on request, under the Maryland Access to Public Records Act, State Government Article, Sections 10-611 through 10-628, of the Annotated Code of Maryland.

19 COOPERATIVE PURCHASE:

- 19.1 The County reserves the right to extend all of the terms, conditions, specifications, and unit or other prices of any Agreement resulting from this solicitation to any and all public bodies, subdivisions, schools districts, community colleges, colleges, and universities including non-public schools. This is conditioned upon mutual agreement of all parties pursuant to special requirements, which may be appended thereto. The Contractor agrees to notify the issuing body of those entities that wish to use any Agreement resulting from this solicitation and will also provide usage information, which may be requested.
- 19.2 The County assumes no authority, liability or obligation, on behalf of any other public or non-public entity that may use any Agreement resulting from this solicitation. All purchases and payment transactions will be made directly between the Contractor and the requesting entity. Any exceptions to this requirement must be specifically noted in the bid response.

20 AWARD NOTIFICATION:

- 20.1 Award notification will be by U.S. Mail, e-mail or fax or a combination thereof.
- 20.2 The awarded Contractor(s) will be required to return a Insurance Certificate naming, "Howard County, Maryland, its officials, employees, agents and volunteers" as Certificate Holder and as Additional Insured, the executed Agreement* the completed EBO Schedule of Participation and the Maryland Registration Certificate of Good Standing.

*** As Offerors have had an opportunity to note Exceptions to the Agreement with their proposal submission, it is anticipated that execution of the Agreement will require minimal time. PLEASE BE SURE TO READ THE SAMPLE AGREEMENT, EXHIBIT I. PRIOR TO SUBMISSION OF YOUR PROPOSAL.**

21 TERMINATION:

- 21.1 Termination for Convenience: The County may terminate this contract, in whole or in part, if the County determines that such termination is in the best interest of the County, without showing cause, upon giving at least 30 days written notice to the Contractor. The County shall pay all reasonable costs incurred by the Contractor up to the date of termination. However, in no event shall the Contractor be paid an amount which exceeds the price bid for the work performed. The Contractor shall not be reimbursed for any profits which may have been anticipated but which have not been earned up to the date of termination.
- 21.2 Termination for Default: When the Contractor has not performed or has unsatisfactorily performed one or more material terms of the contract, the County may terminate the Purchase Order for default. Upon termination for default, payment may be withheld at the discretion of the County. Failure on the part of the Contractor to fulfill the contractual obligations shall be considered just cause for termination of the contract. If the damages exceed the undisbursed sums available for compensation, the County shall not be obligated to make any further disbursements hereunder. The Contractor will be paid for work satisfactorily performed prior to termination less any excess costs incurred by the County in reprocurring and completing the work.

SECTION D

SPECIFICATIONS

- 1 BACKGROUND: Howard County, Maryland (the “County”), Howard Community College (the “College”) and Howard County Library System (the “Library”) (collectively “Howard County”) offer two Flexible Spending Account plans (health care and dependent care) administered by a third party administrator. COBRA administration is currently out-sourced to a third party administrator for the County, and is self-administered by the College and Library. The County currently has 2,331 Cobra-eligible employees, the College currently has 557 COBRA-eligible employees, and the Library currently has 174 COBRA-eligible employees.

- 2 STATEMENT OF WORK: Howard County, Maryland, (the “County”), is seeking third-party administration services of a qualified contractor (hereafter “Contractor”) to furnish flexible spending account (FSA) program administration services and COBRA administration services as called for in this Request for Proposal (RFP). Qualified contractors may submit a proposal for FSA services only, COBRA services only, or for both services. The County desires a take-over of the FSA and COBRA administration services effective January 1, 2016 to include all elections made during the open enrollment period ending in November, 2015.
 - 2.1 General: Current FSA plan design:
 - 2.1.1 Eligibility: Full-time and part-time benefit-eligible employees are eligible to participate in both the healthcare and dependent care FSA plans. A census of the current FSA enrollment effective May 1, 2015 is included as Exhibit III.
 - 2.1.2 Plan Year: The plan year runs from January 1 to December 31.
 - 2.1.3 Plan Limits/Annual Maximums: Health Care FSA: minimum \$180/year, maximum \$2,500/year. Dependent Care: minimum \$180/year, maximum \$5,000/year.
 - 2.1.4 Claims Filing Grace Period: 120 days after the end of plan year (April 30).
 - 2.1.5 Rollover feature: Up to \$500 of unused funds in the healthcare FSA may be rolled over to the subsequent plan year. Rollover amounts are calculated after the claim filing grace period has expired.
 - 2.1.6 Current Reimbursement Cycle: Daily
 - 2.1.7 Debit card feature is currently included for both FSA plans.
 - 2.1.8 Run-Out Claims: Contractor’s proposals shall assume the Contractor would process all run-out claims for the plan year ending December 31, 2015.
 - 2.2 Additional Required FSA and COBRA Services:
 - 2.2.1 Preparation of all FSA employee communication materials and enrollment worksheets.
 - 2.2.2 Attendance and support at employee benefit meetings as required by the County.
 - 2.2.3 Conduct annual FSA non-discrimination testing.
 - 2.2.4 On-line account service capability, including on-line accessibility by participants and the County human resources staff.
 - 2.2.5 Ability to accept bi-weekly payroll file feed of FSA deductions
 - 2.2.6 Ability to accept weekly FSA eligibility file feed from benefits database (currently use Benelogic)
 - 2.2.7 Complete COBRA life-cycle administration services.

- 3 PRE-PROPOSAL CONFERENCE:
 - 3.1 A pre-proposal conference will be held in the Purchasing Conference Room, Gateway Building, 6751 Columbia Gateway Drive, Suite 501, Columbia, Maryland 21046 on the date and time specified in Document A to discuss objectives and answer questions relating to this solicitation. Contractor’s attendance is not required but is strongly encouraged. Additionally, attendance may facilitate the Contractor’s understanding and ability to meet the County’s Equal Business Opportunity goals as outlined in Section H.

- 3.2 It is recommended that Contractors read the solicitation prior to attending the conference and bring a copy to the conference.
- 3.3 In order to assure adequate seating at the pre-proposal conference, please confirm attendance by emailing Rebecca Coleman, rcoleman@howardcountymd.gov and referencing this solicitation and number.
- 3.4 If there is a need for language interpretation and/or other special accommodations, please advise Rebecca Coleman, rcoleman@howardcountymd.gov so that reasonable efforts may be made to provide special accommodations.

4 INQUIRIES AND ADDENDA:

- 4.1 The Buyer in the Issuing Office is the sole point of contact for this solicitation. Questions must be addressed in writing to the Buyer and delivered no later than 10 days prior to the bid opening.
- 4.2 Addenda to solicitations often occur prior to the proposal opening, sometimes within a few hours of the opening. It is the potential Contractor's responsibility to visit the Office of Purchasing website at www.howardcountymd.gov/purchasing to obtain Addenda. Addenda, when issued, must be acknowledged in the proposal by signing and returning all addenda with the proposal. Addenda must also be acknowledged in the space provided on the Technical Proposal Page.

5 CONTRACTOR'S QUALIFICATIONS:

- 5.1 Contractors must be engaged in FSA and/or COBRA administration services and must have been actively engaged in these services for a period of no less than three (3) years. The experience of owner(s) may be imputed to a newly formed company/contractor provided the owner(s) has/have at least three (3) years of demonstrated experience of reliability and meets the criteria set forth herein.
- 5.2 The County reserves the right to perform such investigations as may be deemed necessary to insure that competent personnel and management will be utilized in the performance of the Agreement.
- 5.3 In accordance with Howard County Code Sec. 4.117 (a) (4), the quality of performance of previous contracts or services shall be considered in determining the lowest responsive and responsible bidder. Quality of performance may be determined through contracts or services provided to the County or to other entities. Quality of performance to other entities will be determined from reference checks when references are required. The determination of quality performance includes the Contractor's history of reasonable and cooperative behavior and commitment to customer satisfaction and the Contractor's businesslike concern for the interests of the customer. The County reserves the right to reject any bid deemed not responsible or non-responsive.

- 6 **AGREEMENT PERIOD:** The Agreement period shall be for one year commencing on or about January 1, 2016 after approval and proper execution of the Agreement documents, with a renewal option for five (5) additional years in one-year increments, exercisable at the sole discretion of the County Purchasing Agent or Designee.

- 7 **ESTIMATED CONTRACT VALUE:** The estimated contract value group for this contract is **A** as defined by the schedule below:

- A - \$30,000 to \$75,000**
- B - \$75,001 to \$100,000
- C - \$100,001 to \$250,000
- D - 250,001 to \$500,000
- E - \$500,001 to \$1,000,000
- F - Over \$1,000,000

8 PRICE ADJUSTMENT:

- 8.1 Prices offered shall be firm against any increase for three (3) years from the effective date of this Agreement. Prior to the commencement of subsequent renewal periods after the initial three years, it shall be the Contractor's responsibility to notify the Issuing Office in advance of any requested price changes.
- 8.2 Requests for price adjustments shall be submitted to the Issuing Office, not the User Agency.
- 8.3 The County will entertain requests for escalation in accordance with the current Consumer Price Index at the time of the request or up to a maximum 5% increase on the current pricing, whichever is lower. *(For purposes of this section, "Consumer Price Index" shall be the Consumer Price Index-All Urban Consumers (CPI-U), Washington-Baltimore, DC-MD-VA-WV, All Items, Not Seasonally Adjusted, as published by the United States Department of Labor, Bureau of Labor Statistics.)* The County reserves the right to grant or deny the request for a price increase and will do so in writing. If the price increase is granted, the price increase will be effective upon written approval and will remain firm through the renewal period.
- 8.4 If a price increase is requested following Agreement renewal and it has been longer than one year since the last increase, the County may entertain a request for escalation if it is in the County's best interest. If the price increase is granted, the price increase will be effective upon approval and will remain firm through the renewal period, or for one year, at the County's sole discretion.

- 9 NON-EXCLUSIVITY: Nothing herein is intended nor shall be construed as creating any exclusive arrangement with Contractor. This Contract shall not restrict the County from acquiring similar, equal or like goods and/or services from other entities or sources.

- 10 ESTIMATED QUANTITIES: The estimated annual quantities stated are provided as a general guide for bidding and are not guaranteed. Actual quantities may be more or less than those estimated. The County reserves the right to add and delete items as necessary.

- 11 INSURANCE: The Contractor will be required to purchase and maintain during the life of the Agreement, including any subsequent renewal terms, Commercial General Liability Insurance, Automobile Liability Insurance, and Worker's Compensation Insurance with limits of not less than those set forth below:

- 11.1 Commercial General Liability Insurance: Combined Single Liability limits of \$1,000,000 each occurrence and \$1,000,000 aggregate naming, "Howard County, Maryland, its officials, employees, agents and volunteers" as the Certificate Holder and an Additional Insured.
- 11.2 Automobile Liability Insurance: Combined Single Liability limit of \$1,000,000 any one accident.
- 11.3 Worker's Compensation Insurance: Statutory coverage for Maryland jurisdiction, including Employer's Liability coverage, with a limit of at least \$100,000.
- 11.4 The Contractor shall assure that all subcontractors or independent contractors performing services in accordance with this solicitation carry identical insurance coverage as required of the Contractor, either individually or as an Additional Insured on the policies of the Contractor. Exceptions may be made only with the approval of the County. The Contractor shall indemnify the County for any uninsured losses relating to contractual services involving subcontractors, including workers' compensation claims.
- 11.5 The Contractor shall provide the County with Certificates of Insurance within ten days of bid award notification, evidencing the coverages required above. Such certificates shall provide that the County be given at least 60 days prior written notice of any cancellation of, intention to not renew, or material change in such coverage. The Contractor must provide Certificates of Insurance before commencing work in connection with the Agreement. "Howard County, Maryland, its officials, employees, agents and volunteers" as Certificate Holder and as Additional Insured must be shown on the certificate.

- 11.6 The providing of any insurance required herein does not relieve the Contractor of any of the responsibilities or obligations assumed by the Contractor in the Agreement awarded or for which the Contractor may be liable by law or otherwise.
 - 11.7 Failure to provide and continue to enforce such insurance as required above shall be deemed a material breach of the Agreement and shall operate as an immediate termination thereof.
 - 11.8 Failure to comply with this requirement at any time during the initial term and any subsequent renewals may be sufficient cause for termination for default. A violation of this law is a Class A civil offense and, in addition to a fine, the County Purchasing Agent may suspend or debar the violator under Sec. 4.117.
- 12 METHOD OF ORDERING:
- 12.1 Purchase Orders will be issued from time to time for such quantities as may be required by the County. Purchase Orders issued against the Agreement, even if not completed within the term of the Agreement, shall continue to be bound by the terms and conditions until completion.
 - 12.2 Small purchases may also be made by the County's procurement card (currently Visa). The Contractor agrees to accept the card for such quantities as may be required by the County. Contractors are prohibited from charging additional fees over and above their bid prices to process payments on procurement cards.
- 13 EVALUATION OF OFFERS: The County intends to make awards to the responsible Contractors whose proposals represent the best value to the County on a lump sum basis, individual item basis, groups of items basis, or any combination basis, which best meets the needs of the County.
- 13.1 Proposals will be evaluated in two phases; the first based on the technical and price submittals and the second on the oral discussions. The first phase will be evaluated based on the following criteria listed in order of importance:
 - 13.1.1 Contractor's understanding and experience providing FSA and COBRA administration services, with particular emphasis on experience in administering these programs for public sector clients;
 - 13.1.2 Qualifications of individuals who will provide the services based on resumes;
 - 13.1.3 Methodology of FSA administration (i.e., on-line account services, enrollment capabilities, communication techniques to the County and employees, customer services, etc.);
 - 13.1.4 Methodology of COBRA administration (i.e., on-line account services, enrollment capabilities, communication techniques to the County and employees, customer services, etc.);
 - 13.1.5 Ability to meet reporting requirements, sample reports and sample forms, and communication materials;
 - 13.1.6 Identified risks associated with this project.
 - 13.1.7 Completeness of proposal; and
 - 13.1.8 Price.
 - 13.2 After identifying the short list of the most qualified Contractors based on the evaluation criteria, representative(s) may be required to clarify their proposals through presentations and/or oral discussions.
 - 13.3 The County may enter into negotiations with the Contractors and invite best and final offers as deemed to be in the best interest of the County. Negotiations may be in the form of face-to-face, telephone, facsimile, email or written communications, or any combination thereof, at the County's sole discretion.
 - 13.4 Contractors are strongly advised not to prepare their proposal submissions based on any assumption or understanding that negotiations will take place. Contractors are advised to respond to this solicitation fully and with forthrightness at the time of submission.

- 13.5 Following the submittals of proposals, Contractors are strongly cautioned not to contact elected officials or members of the evaluation team regarding the selection process. Inappropriate efforts to lobby or influence individuals, or Contractors involved in this selection may result in dismissal from further consideration, at the County's sole discretion.

14 BILLING AND PAYMENT:

- 14.1 The Contractor shall submit separate invoices for each Purchase Order issued. Invoices shall be sent to Howard County Office of Human Resources, 3430 Court House Drive, Ellicott City, MD 21043. Invoices in the proper form and approved by the County shall be paid by the County within 30 days of receipt. Invoices without the necessary information may be returned for correction prior to payment.
- 14.2 Each invoice shall include the following information:
- 14.2.1 Contractor's name;
 - 14.2.2 Address;
 - 14.2.3 Federal tax identification number;
 - 14.2.4 Contract number, if applicable (i.e., 44XXXXXXXXX);
 - 14.2.5 Purchase Order number (i.e., 2XXXXXXXXXX);
 - 14.2.6 Contract line number;
 - 14.2.7 Unit price and extended price (unit price must match a contract line); and
 - 14.2.8 Description of goods provided and/or services performed.
- 14.3 The County reserves the right to make payments on Visa procurement cards when orders are placed using procurement cards as indicated in Method of Ordering above. Contractors are not permitted to charge the County additional fees over and above their bid prices to process payments on procurement cards.
- 14.4 The County reserves the right to make payments via electronic funds transfer (a.k.a. ACH) on Agreements for which this payment vehicle is appropriate.
- 14.5 Payment shall be made upon receipt of proper invoice from Contractor and authorized by the County.
- 14.6 All amounts, costs, or prices referred to herein pursuant to this Agreement shall be United States of America currency.
- 14.7 Please provide a sample invoice that complies with paragraph "Billing and Payment" with response. See Exhibit II for sample invoice.
- 14.8 The proper form of County invoices requires that the necessary information be included on all invoices. Invoices without the necessary information may be returned for correction prior to payment. The County reserves the right to approve invoices, in its sole discretion, and to request such detail and additional information as the County, in its discretion deems appropriate.

SECTION E

SUBMISSION REQUIREMENTS

1 INSTRUCTIONS:

- 1.1 All proposals must be clearly identified on the front of the envelope or top of the carton with the solicitation number, title of the solicitation and the due date and time. **TECHNICAL AND PRICE PROPOSALS SHALL BE IN SEPARATE, SEALED ENVELOPES.**
- 1.2 All proposals must be signed by an authorized officer or agent of the Contractor submitting the proposal and delivered in sealed envelopes or cartons to the Issuing Office no later than the time and date indicated. Proposals received after the time and date indicated will not be accepted or considered.
- 1.3 The submission of a proposal shall be considered an agreement to all the terms, conditions, and specifications provided herein and in the various bid documents, unless specifically noted otherwise in the proposal.
- 1.4 Each proposal shall be accompanied by the Affidavit regarding price fixing, gratuities, bribery, and discriminatory employment practices in accordance with Section E.1.c. (3)(b) of the Howard County Purchasing Manual. When the Contractor is a corporation, a duly authorized representative of said corporation shall execute the Affidavit. The Affidavit is provided in the solicitation package.
- 1.5 If a discrepancy in or omission from the specifications is found, or if a Contractor is in doubt as to their meaning, or feels that the specifications are discriminatory, the Contractor shall notify the Buyer in the Issuing Office in writing not later than ten days prior to the scheduled proposal opening. Exceptions taken do not obligate the County to change the specifications. The Issuing Office will notify all Contractors of any changes, additions or deletions to the specifications by Addenda posted on the Office of Purchasing web site (www.howardcountymd.gov/purchasing).
- 1.6 The County will assume no responsibility for oral instructions or suggestions. All official correspondence in regard to the specifications shall be directed to and will be issued by the Issuing Office.

2 PROPOSAL DOCUMENTS: Contractors shall submit one original clearly marked, and five copies of the complete proposal, to the Issuing Office no later than the opening date and time specified in Section A. Failure to return required documents may be cause for rejection of the proposal. This solicitation requires the return of the following documents:

2.1 Technical Submittal

- 2.1.1 Section F, (Technical Proposal Cover Page)
- 2.1.2 Section F, (Technical Questionnaire)
- 2.1.3 Section F, (Contract Qualification Information)
- 2.1.4 Section G, (Affidavit)
- 2.1.5 Sufficient detail that demonstrates experience and knowledge of the services to be provided that minimally includes:
 - 2.1.5.1 Resumes/credentials of the person(s) who will perform the required services for the County. Credentials may be subject to verification.
 - 2.1.5.2 List of three clients for whom your company has conducted flexible spending account administration services and/or COBRA administration services during the past three years. Clients may be contacted.
 - 2.1.5.3 Briefly state the Contractor's understanding of the FSA and COBRA administration services required by the County.

- 2.1.5.4 All Contractors shall identify and explain their FSA and COBRA administration services and the system used to provide them.
- 2.1.5.5 Identify the major risks associated with this project. For each risk, identify those activities which can be undertaken to reduce, mitigate or eliminate the risk. Identify the associated responsibilities. Ensure that these activities are reflected in your project and managements.
- 2.1.5.6 Your proposal should include samples of the following. *Please label each sample clearly:*
 - 2.1.5.6.1 Communication materials
 - 2.1.5.6.2 Notification letters
 - 2.1.5.6.3 Spending account participant statements
 - 2.1.5.6.4 Debit Card
 - 2.1.5.6.5 Claim form/Claim Form Instructions
 - 2.1.5.6.6 Forfeiture notification
 - 2.1.5.6.7 Web and Mobile App features
 - 2.1.5.6.8 Reporting Samples

2.2 Price Submittal

- 2.2.1 Section F, (Price Proposal Page) - All associated service and setup fees must be included in the annual proposed price for Item 1 – FSA Administrative Services and/or Item 2 – COBRA Administrative Services respectively. These associated fees could include, but are not limited to, system setup fees, implementation fees, communications fees, client document development fees or other add-on service fees.
 - 2.2.2 Section F, (Price Performance Page)
 - 2.2.3 Section H, (Equal Business Opportunity Participation)
- 3 ELECTRONIC AND HARD COPIES: Contractors should submit a CD or flash drive containing the entire, identical hard copy of the proposal along with the hard copies required above. Additionally, it is requested that a separate version, redacted in accordance with Public Information/Proprietary/Confidential Information Section C, Paragraph 18, be added to the electronic copy.
 - 4 SAMPLE INVOICE: Contractors are required to provide a sample invoice with the proposal response. The sample invoice shall contain the details enumerated in Section D, Paragraph 14.2.
 - 5 EXCEPTIONS: If the Contractor cannot meet the terms, conditions and/or specifications of the solicitation, the Contractor must furnish a statement on company letterhead giving a complete description of any exceptions to the terms, conditions, and specifications. Failure to furnish the statement means that the Contractor agrees to all terms, conditions and specifications. Exceptions taken do not obligate the County to change the terms, conditions and/or specifications. Exceptions to the terms and/or conditions and/or to the County's standard Agreement may be sufficient cause for rejection of the proposal.
 - 6 SITE CONDITIONS: The submission of a proposal shall be considered representation that the Contractor has carefully investigated all conditions which affect or may, at some future date, affect the performance of the work or services covered by the solicitation, the entire area to be serviced as described in the solicitation and that the Contractor is fully informed concerning the conditions to be encountered, character, quality and quantity of work to be performed, and equipment and materials to be furnished. The Contractor shall also be familiar with all federal, state, and county laws, all codes and ordinances of the County which in any way affect the performance of the work, or persons engaged or employed in the work, or the materials and equipment used in the work.

SECTION F**TECHNICAL PROPOSAL COVER PAGE**

(Must be submitted with the Technical portion of the proposal)

TITLE: FLEXIBLE SPENDING ACCOUNT (FSA) AND CONSOLIDATED OMNIBUS BUDGET RECONCILIATION ACT (COBRA) ADMINISTRATION SERVICES

TO: HOWARD COUNTY OFFICE OF PURCHASING
6751 Columbia Gateway Drive, Suite 501
Columbia, MD 21046

The undersigned agrees to furnish and deliver the above goods and/or services in accordance with the specifications issued for same, and subject to all terms, conditions, and requirements in the solicitation, and in the various bid documents:

COMPANY NAME: _____

FEDERAL TAX IDENTIFICATION NO./SOCIAL SECURITY NO.: _____

ADDRESS: _____
Street City State Zip

TELEPHONE: _____ **FAX:** _____

EMAIL ADDRESS: _____

REPRESENTATIVE'S NAME: _____

Provide the name and title of the person with legal authority to sign on behalf of the Contractor. If the title of the individual is not "President" or "Vice President", provide verification of the signatory authority with your submittal.

NAME OF COMPANY SIGNATORY (Printed): _____

TITLE OF COMPANY SIGNATORY (Printed): _____

Howard County prefers to email Purchase Orders when possible, please provide an **EMAIL ADDRESS FOR RECEIPT OF PURCHASE ORDERS:** _____

Is the company a Minority-, Women-, or Disabled-Owned Business Enterprise? ☐ YES ☐ NO

If yes, indicate the type of minority ownership:

☐ African American ☐ Asian American ☐ Disabled ☐ Eskimo
☐ Female ☐ Hispanic ☐ Native American

Is the company certified? If yes, indicate the certification(s) held:

☐ Howard County Government ☐ MD Dept. of Transportation ☐ City of Baltimore ☐ Other

Certification Number(s) and Expiration Date(s): _____

Does the company have a written non-discrimination policy (i.e.: race, creed, religion, handicap, color, sex, national origin, age, occupation, marital status, political opinion, sexual orientation, gender identity/expression, personal appearance, familial status, source of income)? ☐ YES ☐ NO

(The County reserves the right to request such documentation, if desired, at a later date.)

Delivery Terms: F.O.B. Destination, Inside Delivery.

The company will accept Visa procurement cards: ☐ Yes ☐ No

Contractors are not permitted to charge the County any additional fees over and above their bid prices to process payments on procurements cards.

SECTION F**TECHNICAL PROPOSAL COVER PAGE**

(Must be submitted with the Technical portion of the proposal)

COMPANY NAME: _____

Payment Terms: (The payment terms shall be considered net 30 days unless otherwise indicated.) _____

Howard County is exempt from all local, state, and federal taxes, and prices stipulated by the Contractor are considered maximum and are not subject to any increase due to any taxes, or any other reason. The County's Tax Exemption Number is 30001219.

☐ We wish to submit a "NO BID" at this time, but request that our company remain on the Contractors list for future solicitations.

ACKNOWLEDGEMENT OF ADDENDA: The company shall identify by number and date the following addenda and agree that the prices shown in the proposal reflect all changes made by addenda. To check for addenda go to: www.howardcountymd.gov/purchasing

Number: _____ Date: _____ Number: _____ Date: _____
 Number: _____ Date: _____ Number: _____ Date: _____

**THE PERSON SIGNING THE PRICE PAGE MUST INITIAL ANY
 ALTERATIONS IN FIGURES IN INK.**

SIGNATURE: _____ DATE: _____

PRINTED NAME: _____ TITLE: _____

SECTION F**PRICE PROPOSAL PAGE**

(Must be submitted with the Price portion of the proposal)

COMPANY NAME: _____

TITLE: FLEXIBLE SPENDING ACCOUNT (FSA) AND CONSOLIDATED OMNIBUS BUDGET
RECONCILIATION ACT (COBRA) ADMINISTRATION SERVICESNIGP CODE/PRODUCT CODE: 918-65 Consulting Services, Human Resources

| ITEM NO. | COMMODITY/SERVICE DESCRIPTION | ANNUAL QUANTITY | U/M | UNIT PRICE (2 Decimal Places Only*) | EXTENDED PRICE |
|----------------------|--|-----------------|-------|-------------------------------------|----------------|
| 1. | Human Resources, FSA Administrative Services | 12 | month | \$_____ | \$_____ |
| 2. | Human Resources, COBRA Administrative Services | 12 | month | \$_____ | \$_____ |
| TOTAL PROPOSAL PRICE | | | | | \$_____ |

* Please note that prices shall only have **TWO DECIMAL PLACES**. The County's financial system will not allow more than two decimal places, adjust responses accordingly.

INVOICE PROCEDURE FOR SUCCESSFUL CONTRACTORS:

In order to facilitate prompt payment, invoices must contain the above commodity and/or service descriptions and pricing. Invoices failing to contain the required line item detail, including contract line number and unit pricing, may be returned for correction. Please submit a sample invoice with the response.

SIGNATURE: _____ DATE: _____

PRINTED NAME: _____ TITLE: _____

SECTION F

PRICE PERFORMANCE PAGE (1 of 3)

(Must be submitted with the Price portion of the proposal)

Please indicate your organization's willingness to agree to the performance standards as outlined in this section.

- Identify the dollar amount at risk for each of the proposed performance;
- Identify any deviations required from the proposed performance standards; and
- Identify any performance standards your organization is proposing that are **in addition** to the standards outlined in this RFP.
- For the specified performance standards, the overall measurement period will be for the 12 month period commencing with the initial effective date for each group and each twelve month period thereafter.

SUGGESTED PERFORMANCE GUARANTEES

Plan Implementation (First Year Only)

The selected Contractor must effectively manage a smooth, seamless implementation. Assessment of these elements will take place during implementation with overall evaluation conducted ninety days after the effective date. The fees at risk should only illustrate year one implementation guarantees. The following standards will apply:

| Standard | Guarantee | Amount at Risk | Measurement |
|-------------|---|----------------|--|
| Timeline | Contractor will provide and maintain a detailed timeline of implementation activities and "key" deliverable dates throughout the implementation process | \$ | Timeline |
| Systems | Systems will be ready in advance as follows: <ul style="list-style-type: none"> • System ready for testing 45 days prior to effective date and ready for live claims on effective date • Ready to answer pre-enrollment calls 45 days prior to effective date • Eligibility system loaded and operational prior to effective date. | \$ | The date plan structure, on-line benefit tools and systems are ready Customer Service readiness for member inquiries throughout the Annual Enrollment period to the effective date Participation in annual enrollment events, as requested by client |
| Debit Cards | 100% of FSA Debit Cards mailed at least 10 business days prior to effective date | | Date FSA Debit Cards are mailed |

SECTION F**PRICE PERFORMANCE PAGE (2 of 3)**

(Must be submitted with the Price portion of the proposal)

Ongoing Performance Guarantees (Year 1 and renewal years)

The selected offeror will be expected to maintain high levels of service throughout the duration of the contract. For each proposed performance standard, please indicate the dollar amount at risk. The amount at risk should be 10% of fees and will be applicable for each year of the contract. The following standards will apply:

| Standard | Guarantee | Dollar Amount at Risk | Measurement |
|---|--|------------------------------|----------------------|
| CUSTOMER SERVICE | | | |
| Telephone Answer Time | 95% of all member service calls will be answered within 30 seconds | | Monthly Reports |
| First Call Resolution | 90% of all telephone inquiries completely resolved at the time of the initial contact | | Monthly Reports |
| Closure Time – Open Inquiries | 95% of all open inquiries (callback, claim adjustment, etc.) placed by plan participants completely resolved within 5 business days | | Monthly Reports |
| Resolution or Response to Written Complaints/ Appeals | 98% of all formal complaints and appeals resolved within 30 calendar days | | Monthly Reports |
| ADMINISTRATION | | | |
| Financial Accuracy | Financial accuracy of 99.5% or better | | Monthly Reports |
| Payment Accuracy | Payment incidence rate (number of correct payments reviewed in the audit sample divided by the total number of claims reviewed in the audit sample) of 98% or better | | Monthly Reports |
| Turnaround Time | Claim turnaround time meets or exceeds 97% of all claims processed within 3 business days of receipt (defined as the period from receipt of all information from external sources needed to process a claim until transaction is complete) | | Monthly Reports |
| OVERALL CUSTOMER SATISFACTION | Designated members of each entities benefits staff will complete an annual report card to evaluate Contractor's account team and the overall service performance. Guarantee will be measured using a mutually agreed upon survey tool. Scorings will be pass/fail and include criteria such as responsiveness to day to day issues, proactive in providing legislative updates, communications, recommendations for compliance and adequacy of staff and training. | | Year End Report Card |

SECTION F

PRICE PERFORMANCE PAGE (3 of 3)

(Must be submitted with the Price portion of the proposal)

QUESTIONS

1. Confirm if your FSA fees are charged on a per participant basis or per account basis (i.e. if an employee elects both a Healthcare FSA and a Dependent Care FSA what fee is the County charged for this participant?
2. Do you have any minimum participation fees? If so, please provide.
3. Do you charge for postage for any mailings you will do on the County's behalf? If yes, what are estimated first year fees?

SECTION F

FSA & COBRA QUESTIONNAIRE (Page 1 of 7) (Must be submitted with the Technical portion of the proposal)

FLEXIBLE SPENDING ACCOUNTS

TECHNICAL

1. How many clients do you currently provide FSA administration and what is the average employee group size of your FSA clients?
2. Will any services you are proposing as part of your proposal be delivered by a subcontractor or any organization other than yours? If yes, please describe.
3. Please provide the name, location, and contact information for your account team that would be assigned to the County and indicate how many years of service with your firm.
4. Please provide a detailed implementation timeline that you propose to ensure a smooth implementation, including administrative and systems issues. Please indicate when system requirements, system setup, and system acceptance testing will be performed.
5. What are your customer service hours?
6. What are your customer service telephone response statistics for 2013 and 2014 for the office supporting the County? Provide your Average Speed of Answer and Call Abandonment Rates.
7. Do you monitor the number of calls holding for a service representative?
8. Are customer service representatives responsible for resolving open issues that remain on the log prior to completing their shift? If not, how are open issues tracked from receipt to resolution? What is the average turnaround time for resolution?
9. Describe your infrastructure(s) for workflow balance and disaster recovery. Include information about the seasonality of your current business.
10. What are your quality assurance measures? Please provide specific measures and benchmarks.
11. Do you use contract employees to conduct on-site open enrollment meetings? If yes, please describe the minimum hiring qualifications for these contractors.
12. When do administration fees start to apply for a participant that enrolls during the plan year, and when do administration fees end for a participant who terminates from the plan during the year?
13. Please provide a link to your website and mobile application(s), if available, along with demo user ID and password. Must provide access to Employee Portal and Employer Portal where the County can demo administrative functions, reports and view employee accounts.

SECTION F

FSA & COBRA QUESTIONNAIRE (Page 2 of 7) **(Must be submitted with the Technical portion of the proposal)**

14. Confirm each entity will have separate access to the employer portal.
15. What employer portal training will you provide to each entity?
16. Describe any customization allowed for the member portal (employer logo, landing page, etc.).
17. What is your turnaround time on completed claim forms?
18. Please describe all options available for Health Care FSA claims submission (i.e. debit card, claim form, online payment).
19. Please describe all options available for Dependent Care FSA claims submission (i.e. debit card, claim form, online payment).
20. If you accept claims that are sent via facsimile, is there a toll-free facsimile available?
21. How are incomplete or denied claims communicated to the employee?
22. How are incorrect or cancelled claims reconciled after initial payment processed?
23. How are payments exceeding the correct reimbursement amount recouped?
24. Please outline the different methods of claims substantiation used by your organization.
25. Please outline the criteria used by your organization for claim auto-substantiation.
26. How will the County request a claim to be reviewed?
27. How and when are employees warned of potential forfeitures?
28. How are actual forfeitures identified and reported to the County and participants?
29. Are Explanation of Benefits (EOBs) mailed to participants after each claim? Are they available on-line? Does submission method impact how EOB is provided?
30. Are individual account statements routinely provided or available upon request? What is the turnaround time? How frequently are they provided?

SECTION F

FSA & COBRA QUESTIONNAIRE (Page 3 of 7) **(Must be submitted with the Technical portion of the proposal)**

31. Who is the debit card technology supplier?
32. How soon after an employee enrolls will they receive their debit card?
33. How many debit cards can be issued to a family?
34. Are there any restrictions to using the debit card or where it can be used? How will employees know where they can and cannot use the card?
35. Can dependent care expenses be administered using the debit card?
36. Please outline your standard debit card suspension rules.
37. Please outline what percentage of claims is adjudicated at the point-of-service with the use of a debit card.
38. Please clearly describe your substantiation requirements as it relates to the use of debit cards.
39. Explain your confirmation of receipt and record tracking process.
40. Are all of your internal systems (enrollment, eligibility, payment, communications, query, etc) integrated? Please describe.
41. What reports are included in your standard reporting package? Please confirm that these reports are included in your proposed fees and attach samples to your response.
42. What are your ad hoc reporting capabilities? Are there additional fees?
43. Will you perform non-discrimination testing under Internal Revenue Code (IRC) Sections 105(h), 129, and 125? If yes, is this included in your administrative fee or what additional fees will you charge. Please provide a copy of your data request for discrimination testing.
44. Confirm that you provided sample draft plan documents and Summary Plan Description (SPD's) for the Flexible Spending Accounts in your proposal. Are these included in your fees?
45. Will you work with each entity to produce an SPD that meets their individual contract requirements? Confirm you will provide them with an electronic version of the SPD so they can make future changes as necessary.

SECTION F

FSA & COBRA QUESTIONNAIRE (Page 4 of 7) (Must be submitted with the Technical portion of the proposal)

46. Describe your services with respect to keeping plan sponsors up-to-date on relevant regulatory changes/updates and making any necessary changes to plan design/documentation. Are these services included in your fees?
47. Describe any pending arrangements to merge or sell your company.

FINANCIAL

1. Confirm your quoted fees will be guaranteed for the period 1/1/2016-12/31/2018.
2. Describe your standard banking arrangement for claim funding. Is a minimum deposit required? When do you request funds and for what claims period?
3. How frequently are checks/payments processed by your organization?
4. Is there a minimum check amount?
5. Do you receive a revenue stream from any vendor connected with a debit card?
6. Can a member request additional cards? What is the fee per additional cards?
7. Describe how you would administer the \$500 FSA rollover feature.
8. Please confirm that you can accept separate payroll files from the County, the College, and the Library. Confirm your quoted fees include these file uploads.

SECTION F

FSA & COBRA QUESTIONNAIRE (Page 5 of 7) (Must be submitted with the Technical portion of the proposal)

COBRA ADMINISTRATION

1. Confirm that you can administer full life-cycle COBRA administration from Qualifying Event (QE) notification through COBRA termination.
2. Please provide the name, location, and contact information for your account team that would be assigned to the County and indicate how many years of service with your firm.
3. Is there a dedicated service representative available to the County human resources staff for day-to-day issues and problem resolution.
4. Please provide a detailed implementation timeline that you propose to ensure a smooth implementation, including administrative and systems issues. Please indicate when system requirements, system setup, and system acceptance testing will be performed.
5. What are your customer service hours?
6. What are your customer service telephone response statistics for 2013 and 2014 for the office supporting the County? Provide your Average Speed of Answer and Call Abandonment Rates.
7. Do you monitor the number of calls holding for a service representative?
8. Are customer service representatives responsible for resolving open issues that remain on the log prior to completing their shift? If not, how are open issues tracked from receipt to resolution? What is the average turnaround time for resolution?
9. Describe your infrastructure(s) for workflow balance and disaster recovery. Include information about the seasonality of your current business.
10. What are your quality assurance measures? Please provide specific measures and benchmarks.
11. How do you communicate COBRA enrollment activity to the County such as enrollments and terminations
12. The County currently uses Benelogic to store health insurance enrollments for COBRA participants. Can you notify Benelogic of COBRA activity such as enrollments, coverage level changes, terminations, etc.
13. What method do you employ for the County to notify you of a new QE?
14. If you are also quoting on FSA services, can your system automatically update the COBRA system in the event that COBRA would apply to the FSA plan?

SECTION F

FSA & COBRA QUESTIONNAIRE (Page 6 of 7) (Must be submitted with the Technical portion of the proposal)

15. What is your turnaround time from receiving a new QE notice to mailing of the COBRA election packet?
16. What method would the County use to notify you of annual COBRA rate updates?
17. Do you remit the 2% administrative fee to the County along with the monthly premiums collected?
18. How do you communicate open enrollment to COBRA beneficiaries?
19. Is there a dedicated service representative available to the County human resources staff for day-to-day issues and problem resolution.
20. Please provide a detailed implementation timeline that you propose to ensure a smooth implementation, including administrative and systems issues. Please indicate when system requirements, system setup, and system acceptance testing will be performed.
21. What are your customer service hours?
22. What are your customer service telephone response statistics for 2013 and 2014 for the office supporting the County? Provide your Average Speed of Answer and Call Abandonment Rates.
23. Do you monitor the number of calls holding for a service representative?
24. Are customer service representatives responsible for resolving open issues that remain on the log prior to completing their shift? If not, how are open issues tracked from receipt to resolution? What is the average turnaround time for resolution?
25. Describe your infrastructure(s) for workflow balance and disaster recovery. Include information about the seasonality of your current business.
26. What are your quality assurance measures? Please provide specific measures and benchmarks.
27. How do you communicate COBRA enrollment activity to the County such as enrollments and terminations
28. The County currently uses Benelogic to store health insurance enrollments for COBRA participants. Can you notify Benelogic of COBRA activity such as enrollments, coverage level changes, terminations, etc.
29. What method do you employ for the County to notify you of a new QE?

SECTION F

FSA & COBRA QUESTIONNAIRE (Page 7 of 7) **(Must be submitted with the Technical portion of the proposal)**

30. If you are also quoting on FSA services, can your system automatically update the COBRA system in the event that COBRA would apply to the FSA plan?
31. What is your turnaround time from receiving a new QE notice to mailing of the COBRA election packet?
32. What method would the County use to notify you of annual COBRA rate updates?
33. Do you remit the 2% administrative fee to the County along with the monthly premiums collected?
34. How do you communicate open enrollment to COBRA beneficiaries?

SECTION F**CONTRACTOR'S QUALIFICATION INFORMATION**

(Must be submitted with the Technical portion of the proposal)

COMPANY NAME: _____

1. References: Give name, address, and telephone number of owner or manager of three accounts for which Contractor has provided FSA and/or COBRA Administration Services during the past three years.

| | | |
|------|---------------|--------------------------|
| 1.1. | Account Name | Contract Completion Date |
| | _____ | _____ |
| | Owner/Manager | Telephone |
| | _____ | _____ |
| | Address | Email |
| | _____ | _____ |
| | _____ | _____ |
| | _____ | _____ |
| 1.2. | Account Name | Contract Completion Date |
| | _____ | _____ |
| | Owner/Manager | Telephone |
| | _____ | _____ |
| | Address | Email |
| | _____ | _____ |
| | _____ | _____ |
| | _____ | _____ |
| 1.3. | Account Name | Contract Completion Date |
| | _____ | _____ |
| | Owner/Manager | Telephone |
| | _____ | _____ |
| | Address | Email |
| | _____ | _____ |
| | _____ | _____ |
| | _____ | _____ |

2. The Contractor has provided the above services for ____ years. (Note: three (3) year minimum)

SECTION G**AFFIDAVIT**

Must be completed, signed by an officer of the company (President, CEO, Vice President, etc), and submitted with the bid.

Contractor _____

Address _____

I, _____, the undersigned, _____ of the above named
(Print Signer's Name) (Print Office Held)

Contractor does declare and affirm this _____ day of _____, _____, that I hold the aforementioned office
(Month) (Year)
in the above named Contractor and I affirm the following:

AFFIDAVIT I

The Contractor, his Agent, servants and/or employees, have not in any way colluded with anyone for and on behalf of the Contractor or themselves, to obtain information that would give the Contractor an unfair advantage over others, nor have they colluded with anyone for and on behalf of the Contractor, or themselves, to gain any favoritism in the award of the contract herein.

AFFIDAVIT II

No officer or employee of Howard County, whether elected or appointed, has in any manner whatsoever, any interest in or has received prior hereto or will receive subsequent hereto any benefit, monetary or material, or consideration from the profits or emoluments of this contract, job, work or service for the County, and that no officer or employee has accepted or received or will receive in the future a service or thing of value, directly or indirectly, upon more favorable terms than those granted to the public generally, nor has any such officer or employee of the County received or will receive, directly or indirectly, any part of any fee, commission or other compensation paid or payable to the County in connection with this contract, job, work, or service for the County, excepting, however, the receipt of dividends on corporation stock.

AFFIDAVIT III

Neither I, nor the Contractor, nor any officer, director, or partners, or any of its employees who are directly involved in obtaining contracts with Howard County have been convicted of bribery, attempted bribery, or conspiracy to bribe under the laws of any state, or of the federal government for acts of omissions committed after July 1, 1977.

AFFIDAVIT IV

Neither I, nor the Contractor, nor any of our agents, partners, or employees who are directly involved in obtaining contracts with Howard County have been convicted within the past 12 months of discrimination against any employee or applicant for employment, nor have we engaged in unlawful employment practices as set forth in Section 12.200 of the Howard County Code, or of Section 16 of Article 49B of the Annotated Code of Maryland or, of Sections 703 and 704 of Title VII of the Civil Rights Act of 1964.

AFFIDAVIT V

The Contractor:

- i. Is not currently identified on the list created by the Maryland State Board of Public Works as a person engaging in investment activities in Iran as described in Section 17-702 of the *Maryland State Finance and Procurement Article* ; or
- ii. Is not currently engaging in investment activities in Iran as described in Section 17-702 of the *Maryland State Finance and Procurement Article*.

If the person is unable to make the certification, it will provide the County, a detailed description of the Contractor's investment activities in Iran.

I do solemnly declare and affirm under the penalties of perjury that the contents of the foregoing affidavits are true and correct to the best of my knowledge, information and belief.

Signature

Printed Name

Title

Rev. 09/25/2013

SECTION H

EQUAL BUSINESS OPPORTUNITY PARTICIPATION

NOTICE TO PRIME CONTRACTORS
10% SUBCONTRACTING GOAL ON CONTRACTS
VALUED AT \$50,000 OR MORE

Howard County Code Section 4.122 established an Equal Business Opportunity program to foster overall equity and fairness to all citizens in relation to business enterprises conducting business with the County.

If a contract is \$50,000 or more, the Prime Contractor shall make a good faith effort to comply with the Howard County Equal Business Opportunity (EBO) program's 10% subcontracting goal. The Prime Contractor shall make a good faith effort to obtain minority subcontractor participation even if the Prime Contractor has the capability to complete the work with its own workforce. This is also applicable to Prime Contractors that are minority-owned firms. The percentage requirement may vary. Prime Contractors should submit the following completed *Equal Business Opportunity Subcontractor Participation Form* with the bid. Identify subcontractors prior to submitting the proposal. After contract award, changes in subcontractors require the written approval of the EBO Coordinator.

Possible areas of obtaining subcontracting participation include, but are not limited to, flagging services, hauling, copying and printing, and the purchase of materials used in performing the contract. Contractors may use minority, women or disabled business enterprises certified by Howard County, Maryland; the Maryland Department of Transportation; the City of Baltimore, Maryland; or another certifying entity in order to satisfy the 10% subcontracting goal. The website addresses for lists of minority businesses are:

[Howard County - Equal Business Opportunity List of Firms A-Z](http://www.mdot.state.md.us/MBE_Program/index.html)
http://www.mdot.state.md.us/MBE_Program/index.html
<http://cityservices.baltimorecity.gov/mwboo>

Contractors should submit a completed *Equal Business Opportunity Subcontractor Participation Form* with the bid identifying each certified EBO firm they intend to use on the contract. However, if the EBO Subcontractor Participation Form is not submitted with the bid, the County may request EBO subcontractor participation of the successful contractor.

Contractors failing to achieve the Equal Business Opportunity Program goal following a good faith effort to obtain participation must complete the *Equal Business Opportunity Program Request for Subcontracting Waiver* and provide documentation of its good faith attempts to obtain EBO participation. The County will determine if the efforts made satisfy a good faith attempt. A waiver will only be considered in rare contracts after a determination that the Contractor has made a good faith effort and thoroughly documented the efforts. Contractors should submit the *Equal Business Opportunity Program Request for Subcontracting Waiver* with the bid. However, if the request for waiver form is not submitted with the bid, the County may obtain the request for waiver of the successful contractor.

If the County exercises its option to renew the contract, it is expected that the EBO subcontracting goal will be met for each subsequent contract year when the contract amount is \$50,000.00 or more. Questions relating to the EBO program shall be directed to the EBO Coordinator 410-313-6370.

PRIME CONTRACTORS' COMPLIANCE OF EBO SUBCONTRACTOR PARTICIPATION

Prime Contractors that are awarded County contracts shall maintain adequate records of EBO participation on County contracts. The County may require that prime contractors report whether or not they met the proposed EBO subcontracting goal, so that the County can track compliance of EBO participation on County contracts.

Revised 12/20/2013



**HOWARD COUNTY, MARYLAND
EQUAL BUSINESS OPPORTUNITY (EBO)
SUBCONTRACTOR PARTICIPATION FORM**

COUNTY USE ONLY

EBO APPROVAL

| | | |
|---|--------------------------|------------------------|
| CONTRACT TITLE: Flexible Spending Account (FSA) And Consolidated Omnibus Budget Reconciliation Act (COBRA) Administration Services | | |
| SOLICITATION # RFP-17-2015 | CAPITAL PROJECT # | CONTRACT / PO # |
| TERM: | RENEWAL # | AMOUNT \$ |

| | | |
|-------------------------------|-------------------|---------------------------|
| PRIME CONTRACTOR NAME: | | |
| ADDRESS: | | PHONE: |
| EBO STATUS (Y/N): | *EBO TYPE: | CERTIFYING AGENCY: |
| | | CERTIFICATION # |

PRIME CONTRACTOR SHOULD LIST ALL EBO SUBCONTRACTORS / SUBCONSULTANTS / SUPPLIERS

INSTRUCTIONS FOR COMPLETING THIS FORM

- Complete the section below identifying each certified EBO firm (Minority (MBE), Woman (WBE), and Disabled (DBE) Business Enterprises) you intend to use on this project. Attach additional sheets if more than two (2) subcontractors.
- This form represents the contractor's commitment to utilize the named EBO firms at the percentages indicated should the contract be awarded to the contractor. This form should accompany your bid or proposal.
- ***EBO Types:** AA (African American), ASA (Asian American), HIS (Hispanic American), NA (Native American), FEM (Female), DIS (Disabled)

| | | |
|--|------------------------|-----------------------------|
| SUBCONTRACTOR NAME: | | |
| ADDRESS: | | PHONE: |
| CONTACT REPRESENTATIVE: | | EMAIL: |
| *EBO TYPE (Check One) <input type="checkbox"/> AA <input type="checkbox"/> ASA <input type="checkbox"/> HIS <input type="checkbox"/> NA <input type="checkbox"/> FEM <input type="checkbox"/> DIS | | |
| CERTIFYING AGENCY: | CERTIFICATION # | EBO PARTICIPATION % |
| DESCRIPTION OF WORK: | | EBO PARTICIPATION \$ |

| | | |
|--|------------------------|-----------------------------|
| SUBCONTRACTOR NAME: | | |
| ADDRESS: | | PHONE: |
| CONTACT REPRESENTATIVE: | | EMAIL: |
| *EBO TYPE (Check One) <input type="checkbox"/> AA <input type="checkbox"/> ASA <input type="checkbox"/> HIS <input type="checkbox"/> NA <input type="checkbox"/> FEM <input type="checkbox"/> DIS | | |
| CERTIFYING AGENCY: | CERTIFICATION # | EBO PARTICIPATION % |
| DESCRIPTION OF WORK: | | EBO PARTICIPATION \$ |

 PRINTED NAME

 EMAIL

 SIGNATURE (VENDOR OFFICIAL)

 TITLE

 DATE

Revised 12/20/2013

SJL

EXHIBIT I HOWARD COUNTY, MARYLAND AGREEMENT

THIS AGREEMENT made by and between Howard County, Maryland [as Purchasing Agent For Howard County Health Department, remove if not applicable], a body corporate and politic, (hereinafter "County") and [NAME AND ADDRESS OF CONTRACTOR], Federal Employer Identification Number (FEIN) XX-XXXXXXX, Telephone Number XXX-XXX-XXXX (hereinafter the "Contractor").

WHEREAS, the said Contractor, in consideration of the payments hereinafter specified and agreed to be made by said County, hereby covenants and agrees to Select One, in strict and entire conformity with the Attachment A entitled, Select One, and any Purchase Order subsequently issued and the Request for Proposals No. RFP#-Year RFP TITLE and the response and any amendments or revisions thereto (collectively, the "Bid") attached hereto and incorporated herein.

NOW THEREFORE, in consideration of the mutual promises and covenants, the parties hereto agree that the County shall pay the Contractor, an amount as set forth herein, for Select One in accordance with this Agreement, the other attachments hereto, the Bid and the Purchase Order all of which are hereby incorporated into and made a part of this Agreement. Notwithstanding any other terms or provisions of this Agreement, in the event the County is temporarily or permanently prevented, restricted or delayed in the performance of any or all of the duties and obligations imposed upon or assumed by it hereunder, by act of the General Assembly of Maryland or the Howard County Council, by a court of competent jurisdiction or by administrative delay not due to the fault of the County (and its members and agents), the County shall not be liable directly or indirectly for any claims caused to or suffered by the Contractor or any other person in connection with or as a result of such prevention, restriction or delay. In addition the parties hereto agree as follows:

1. Contractor's Duties The Contractor shall be an independent Contractor and not an employee of the County and the Contractor's employees who are assigned to provide services to the County under this Agreement shall be employees of the Contractor and not the County. The Contractor shall be responsible for the reporting and remittance of all state and federal taxes, compensable workers' compensation claims and coverage of unemployment claims filed by its employees. The Contractor shall [perform the services] [provide the goods] outlined in Attachment A hereto. The Contractor's [services] [goods] will be provided with due care and in accordance with all applicable standards. The Contractor shall [perform the services][provide the goods] for the _____ of the County, or Designee, who shall have authority to administer the Agreement.

2. Compensation

- 2.1. In consideration of the Select One to be provided by the Contractor, the County shall pay the Contractor as follows:

in accordance with the unit prices set forth in the Proposal.

in accordance with the Select One attached hereto as Attachment A.

the sum of Dollar amount typed Dollars (\$Dollar amount Numerical)

an hourly rate of \$0.00 per hour for an approximate total of number of hours typed hours and shall reimburse the Contractor for eligible expenses incurred by the Contractor in the performance of the Contractor's responsibilities and obligation under this Agreement. The eligible expenses are set forth in Attachment A.

an amount equal to 90% of the amount invoiced pursuant to Paragraph 2.2 below. Ten percent (10%) of each disbursement shall be retained by the County and disbursed in a lump sum upon Select One in a manner satisfactory to the County, in its sole discretion.

- 2.2. The Contractor shall submit invoices to the County: Select One. The Contractor's invoices shall reflect the:

- Contractor's name
- Address
- Federal tax identification number
- Contract number (the first two digits are 44XXXXXXXX)
- Purchase Order number (the first digit is 2XXXXXXXXX)
- Contract line number
- Unit price and extended price (the unit price must match a line on the contract)
- Description of goods provided and/or services performed.

- 2.2.1 The proper form of County invoices requires that the necessary information be included on all invoices.

- 2.2.2 All invoices shall be submitted in triplicate to DEPARTMENT NAME AND ADDRESS. Invoices in the proper form and approved by the County shall be paid by the County within 30 days of receipt thereof.

- 2.2.3 Invoices failing to contain the information enumerated above may be returned for correction. The County reserves the right to approve such invoices, in its sole discretion, and to request such detail and additional information as the County, in its discretion deems appropriate.

- 2.3. This Agreement shall be effective according to the following:
MONTH DATE, YEAR OR

when executed by Howard County

and shall continue through January 1, 2001, at which time the County may exercise its option to renew set forth in Paragraph 3.2 below, unless sooner terminated pursuant to Paragraphs 5 and 7 hereof.

- 2.4. The County reserves the right to renew this Agreement for INSERT RENEWAL PERIOD on the same terms and conditions set forth herein. Insert and changed to the terms i.e. Compensation. Unless set forth in a written amendment, the compensation, reimbursement and manner of payment set forth in Paragraph 2 shall remain as is. In the event any renewal changes the terms and conditions set forth herein, the approval of the Howard County Council may be required.

3. Contractor's Representations and Warranties The Contractor hereby represents the following:

- 3.1. The Contractor is a Select One, duly formed and validly existing under the laws of the State of INSERT STATE OF INCORPORATION and is qualified to do business and is in good standing in the State of Maryland.
- 3.2. The Contractor has the power and authority to consummate the obligations and responsibilities contemplated hereby, and has taken all necessary action to authorize the execution, delivery and performance required under this Agreement.
- 3.3. The person executing this Agreement for the Contractor warrants that s/he is duly authorized by the Contractor to execute this Agreement on the Contractor's behalf.
- 3.4. Select One: The services to be provided under this Agreement shall be performed competently and with due care, and in accordance with all applicable laws, codes, ordinances and regulations and licensing requirements. OR The goods to be delivered shall comply with the implied warranties of merchantability and fitness for use, and all express warranties created by this Agreement.
- 3.5. The Contractor has obtained and shall continue to maintain, at its own cost, such licenses and certifications as are necessary to provide the services rendered under this Agreement, and shall present such licenses to the County upon its request for the same.
- 3.6. All representations and warranties made in the Affidavit and the Bid response remain true and correct in all respects.

4. Termination

- 4.1. Termination for Convenience: The County may terminate this Agreement, in whole or in part, whenever the County determines that such termination is in the best interest of the County, without showing cause, upon giving at least 30 days written notice to the Contractor. The County shall pay all reasonable costs incurred by the Contractor up to the date of termination. However, in no event shall the Contractor be paid an amount which exceeds the price bid for the work performed. The Contractor shall not be reimbursed for any profits which may have been anticipated but which have not been earned up to the date of termination.
- 4.2. Termination for Default: When the Contractor has not performed or has unsatisfactorily performed one or more material terms of the Agreement, the County may terminate the Agreement for default. Upon termination for default, payment may be withheld at the discretion of the County. Failure on the part of a Contractor to fulfill the contractual obligations shall be considered just cause for termination of the Agreement. If the damages exceed the undisbursed sums available for compensation, the County shall not be obligated to make any further disbursements hereunder. The Contractor will be paid for work satisfactorily performed prior to termination less any excess costs incurred by the County in reprocurring and completing the work.

5. Remedies for Default

- 5.1. The County shall have the right upon the happening of any Default, without providing notice to the Contractor:
 - a. In addition to other available rights and remedies, to terminate this Agreement immediately, in whole or in part;
 - b. To suspend the Contractor's authority to receive any undisbursed funds; and/or
 - c. To proceed at any time or from time to time to protect and enforce all rights and remedies available to the County, by suit or any other appropriate proceedings, whether for specific performance of any covenant, term or condition set forth in this Agreement, or for damages or other relief, or proceed to take any action authorized or permitted under applicable law or regulations.
- 6.2. Upon termination of this Agreement for default, the County may elect to pay the Contractor for Select One up to the date of termination, less the amount of damages caused by the default. If the damages exceed the undisbursed sums available for compensation, the County shall not be obligated to make any further disbursements hereunder.

7. Remedies Cumulative and Concurrent No remedy herein conferred upon or reserved to the County is intended to be exclusive of any other remedies provided for in this Agreement, and each and every such remedy shall be cumulative, and shall be in addition to every other remedy given hereunder, or under this Agreement, or now or hereafter existing at law or in equity or by statute. Every right, power and remedy given to the County shall be concurrent and may be pursued separately, successively or together against the Contractor, and

every right, power and remedy given to the County may be exercised from time to time as often as may be deemed expedient by the County.

8. Insurance The Contractor shall be required to provide insurance required by the County pursuant to the insurance requirements specified in this Request for Proposals including naming "Howard County, Maryland, its officials, employees, agents and volunteers" as Certificate Holder and as Additional Insured. The Contractor shall maintain the insurance coverages required by the County while this Agreement is in force, and provide documentation of such insurance in a form satisfactory to the County. Such documentation may, in the discretion of the County, be in the form of binders or declarations from the insurance company.
9. Confidential Information The Contractor shall not disclose any documentation and information disclosed to the Contractor in the course of its performance of duties hereunder with respect to the past, present and future County business, services and clients without the express written consent of the County.
10. Ethics
 - 10.1 The Contractor certifies that the officer of the corporation who is executing this Agreement has read and understands Attachment B, entitled Howard County Charter and Code References to Ethics, which contains the provisions of Section 901(a) of the Howard County Charter dealing with conflicts of interest and Section 22.204 of the Howard County Code dealing with conflicts of interest.
 - 10.2 The Contractor certifies that he/she has (1) not been a party to an agreement to bid a fixed or uniform price; (2) not offered nor will offer any gratuity to any county official or employee; and (3) not violated any of the fair employment provisions of Code Sec. 4.119 Ethics and Fair Employment Practices detailed in Attachment B.
11. Assignment Neither the County nor the Contractor shall assign, sublet or transfer its interest or obligations under this Agreement to any third party, without the written consent of the other. Nothing herein shall be construed to create any personal or individual liability upon any employee, officer or elected official of the County, nor shall this Agreement be construed to create any rights hereunder in any person or entity other than the parties of this Agreement.
12. Delegation of Duties The Contractor shall not delegate the Contractor's duties under this Agreement without the prior written consent of the County.
13. Indemnification.
 - 13.1 The Contractor shall indemnify and hold harmless the County, its employees, agents and officials from any and all claims, suits, or demands including reasonable attorney fees which may be made against the County, its employees, agents or officials resulting from any act or omission committed in the performance of the duties imposed by and performed under the terms of this Agreement by the Contractor or anyone under agreement with the Contractor to perform duties under this Agreement. The Contractor shall not be responsible for acts of negligence or willful misconduct committed by the County, its employees, agents and officials.
 - 13.2 Any property or work to be provided by the Contractor under this Agreement will remain at the Contractor's risk until written acceptance by the County; and the Contractor will replace, at the Contractor's expense, all property or work damaged or destroyed by any cause whatsoever.
 - 13.3 In the event that there is a conflict between the indemnification provision set forth in the Purchase Order Terms and Conditions and/or the General Conditions and/or this Agreement, the terms set forth in the Agreement shall govern.
14. Integration and Modification This Agreement sets forth the entire agreement between the parties relative to the subject matter hereof. No representation, promise or condition, whether oral or written, not incorporated herein shall be binding upon either party to this Agreement. No waiver, modification or amendment of the terms of this Agreement shall be effective unless made in writing and signed by an authorized representative(s) of the party sought to be bound thereby.
15. Governing Law This Agreement shall be governed by and construed in accordance with the laws of the State of Maryland without regard to any choice of law principles that would dictate the laws of any other jurisdiction. The parties agree that the exclusive venue for any and all actions related hereto shall be the appropriate Federal or State court located within the State of Maryland.
16. Conflicting Terms
 - 16.1 The Contractor acknowledges that any Purchase Order issued on or after the effective date of this Agreement is hereby integrated and made a part of this Agreement, provided, however that if a conflict arises between the provisions of this Agreement and the Purchase Order, the provisions of this Agreement shall prevail.
 - 16.2 In the event of a conflict between the Bid and this Agreement, the provisions of this Agreement (without the conflicting terms in the Bid) shall prevail.
17. Severability If any of the provisions in this Agreement are declared by a court or other lawful authority to be unenforceable or invalid for any reason the remaining provisions hereof shall not be affected thereby and shall remain enforceable to the full extent permitted by law.
18. Time is of the Essence Time is of the essence with respect to performance of the terms and conditions of this Agreement.

19. Funding The contractual obligation of the County under this Agreement is contingent upon the availability of appropriated funds from which payment for this Agreement can be made.
20. Ownership of Goods All finished or unfinished work, reports, or goods that are the subject of this Agreement including any licenses or consents acquired by the Contractor for performance hereunder, shall be and shall remain the property of the County.
21. Notice Any notice required to be delivered shall be deemed to have been received when the notice has been sent by certified mail, return receipt, overnight carrier, or hand delivered to the following address and individual or at such other address and/or such other individual a party may identify in writing to the other party:

FOR THE COUNTY: Contact Name, address and telephone number

FOR THE CONTRACTOR: Contact Name, address and telephone number

22. No Waiver, Etc No failure or delay by the County to insist upon the strict performance of any term, condition or covenant of this Agreement, or to exercise any right, power, or remedy consequent upon a breach thereof, shall constitute a waiver of any such term, condition, or covenant or of any such breach, or preclude the County from exercising any such right, power, or remedy at any later time or times.
23. Wage Rate Requirements The Contractor certifies that the officer of the corporation who is executing this Agreement has read and understands this Request for Proposals, Howard County Code, Sec 4.122A Wage Requirements.

INSERT ANY SPECIAL CLAUSES HERE, SUCH AS WARRANTIES, LIQUIDATED DAMAGES ETC.

WITNESS:

[INSERT LEGAL NAME OF CONTRACTOR]

Signature

By:

[Insert Name]
[Insert Title]

Print Name : _____

WITNESS:

HOWARD COUNTY, MARYLAND, a body
corporate and politic

Lonnie R. Robbins
Chief Administrative Officer

By:

Allan H. Kittleman
County Executive
Purchasing Agent For Howard County Health Department,
(remove if not applicable)

APPROVED FOR LEGAL SUFFICIENCY
this _____ day of _____, 2014:

INFORMATION TECHNOLOGY APPROVED:

Margaret Ann Nolan
County Solicitor

Christopher Mardon (IF APPLICABLE)
Chief Information Officer
Technology & Communication Services

REVIEWING ATTORNEY:

Type Name: _____
Title: _____

APPROVED FOR SUFFICIENCY OF FUNDS:

DEPARTMENT APPROVED:

Stanley J. Milesky
Director of Finance

[Insert Dept. Head Name]
[Insert Title]

ATTACHMENT A

SERVICES TO BE PERFORMED

The above are in addition to any other services set forth in the Bid.

sample

ATTACHMENT B

HOWARD COUNTY CHARTER AND CODE REFERENCES TO ETHICS*Charter Section 901. Conflict of Interest.*

(a) **Prohibitions.** No officer or employee of the County, whether elected or appointed, shall in any manner whatsoever be interested in or receive any benefit from the profits or emoluments of any contract, job, work, or service for the County. No such officer or employee shall accept any service or thing of value, directly or indirectly, from any person, firm or corporation having dealings with the County, upon more favorable terms than those granted to the public generally, nor shall he receive, directly or indirectly, any part of any fee, commission or other compensation paid or payable by the County, or by any person in connection with any dealings with the County, or by any person in connection with any dealings with or proceedings before any branch, office, department, board, commission or other agency of the County. No such officer or employee shall directly or indirectly be the broker or agent who procures or receives any compensation in connection with the procurement of any type of bonds for County officers, employees or persons or firms doing business with the County. No such officer or employee shall solicit or accept any compensation or gratuity in the form of money or otherwise for any act or omission in the course of his public work; provided, however, that the head of any department or board of the County may permit an employee to receive a reward publicly offered and paid for, for the accomplishment of a particular task.

(b) **Rules of construction; exceptions by Council.** The provisions of this Section shall be broadly construed and strictly enforced for the purpose of preventing officers and employees from securing any pecuniary advantages, however indirect, from their public associations, other than their compensation provided by law.

In order, however, to guard against injustice, the Council may, by resolution, specifically authorize any County officer or employee to own stock in any corporation or to maintain a business in connection with any person, firm or corporation dealing with the County, if, on full public disclosure of all pertinent facts to the County Council by such officer or employee, the Council shall determine that such stock ownership or connection does not violate the public interest.

The County Council may, by ordinance, delegate to the Howard County Ethics Commission the power to make such determinations and to authorize the ownership or connection. Any ordinance which delegates this power shall provide for procedures including a public hearing, and shall establish criteria for determining when the ownership or connection does not violate the public interest.

(c) **Penalties.** Any officer or employee of the County who willfully violates any of the provisions of this Section shall forfeit his office. If any person shall offer, pay, refund or rebate any part of any fee, commission, or other form of compensation to any officer or employee of the County in connection with any County business or proceeding, he shall, on conviction, be punishable by imprisonment for not less than one or more than six months or a fine of not less than \$100.00 or more than \$1,000.00, or both. Any contract made in violation of this Section may be declared void by the Executive or by resolution of the Council. The penalties in this Section shall be in addition to all other penalties provided by law.

Code Section 4.119. Ethics and Fair Employment Practices.

(a) **Conflict of Interest.** Bidders, vendors, purchasers and county employees involved in the purchasing process shall be governed by the provisions of the Howard County Charter and Howard County law regarding conflict of interest. No vendor shall offer a gratuity to an official or employee of the county. No official or employee shall accept or solicit a gratuity.

(b) **Discouragement of Uniform Bidding.**

(1) It is the policy of the county to discourage uniform bidding by every possible means and to endeavor to obtain full and open competition on all purchases and sales.

(2) No bidder may be a party with other bidders to an agreement to bid a fixed or uniform price.

(3) No person may disclose to another bidder, nor may a bidder acquire, prior to the opening of bids, the terms and conditions of a bid submitted by a competitor.

(c) **Fair Employment Practices**

(1) Bidders, vendors and purchases may not engage in unlawful employment practices as set forth in Subtitle 2 "human Rights" of Title 12 of the Howard County Code Section 14 of Article 49B of the Annotated Code of Maryland or Sections 703 and 704 of Title VII of the Civil Rights Act of 1964 as amended. Should any bidders, vendors or purchasers engage in such unlawful employment practices, they shall be subject to being declared irresponsible or being debarred pursuant to the provisions of this subtitle.

(2) The Howard County Office of Human Rights shall notify the county purchasing agent when any bidder is found, by a court of competent jurisdiction, to have engaged in any high unlawful employment practices.

(3) If any bidder has been declared to be an irresponsible bidder for having engaged in an unlawful employment practice and has been debarred from bidding pursuant to this subtitle, the Howard County Office of Human Rights shall review the employment practices of such bidder after the period of debarment has expired to determine if violations have been corrected and shall, within 30 days, file a report with the county purchasing agent informing the agent of such corrections before such bidder can be declared to be a responsible bidder by the County Purchasing agent.

(4) Payment of subcontractors. All contractors shall certify in writing that timely payments have been made to all subcontractors supplying labor and materials in accordance with the contractual arrangements made between the contractor and the subcontractors. No contractor will be paid a second or subsequent progress payment or final payment until such written certification is presented to the county purchasing agent.

Code Section 22.204. - Prohibited Conduct and Interests.

(a) **Participation Prohibitions.**

- (1) Except as permitted by Commission regulation or opinion, an official or employee may not participate in:
- (i) Except in the exercise of an administrative or ministerial duty that does not affect the disposition or decision of the matter, any matter in which, to the knowledge of the official or employee, the official or employee or a qualified relative of the official or employee has an interest.
 - (ii) Except in the exercise of an administrative or ministerial duty that does not affect the disposition or decision with respect to the matter, any matter in which any of the following is a party:
 - a. A business entity in which the official or employee has a direct financial interest of which the official or employee may reasonably be expected to know;
 - b. A business entity for which the official, employee, or a qualified relative of the official or employee is an officer, director, trustee, partner, or employee;
 - c. A business entity with which the official or employee or, to the knowledge of the official or employee, a qualified relative is negotiating or has any arrangement concerning prospective employment;
 - d. If the contract reasonably could be expected to result in a conflict between the private interests of the official or employee and the official duties of the official or employee, a business entity that is a party to an existing contract with the official or employee, or which, to the knowledge of the official or employee, is a party to a contract with a qualified relative;
 - e. An entity, doing business with the County, in which a direct financial interest is owned by another entity in which the official or employee has a direct financial interest, if the official or employee may be reasonably expected to know of both direct financial interests; or
 - f. A business entity that:
 - 1. The official or employee knows is a creditor or obligee of the official or employee or a qualified relative of the official or employee with respect to a thing of economic value; and
 - 2. As a creditor or obligee, is in a position to directly and substantially affect the interest of the official or employee or a qualified relative of the official or employee.
- (2) A person who is disqualified from participating under paragraph 1. of this subsection shall disclose the nature and circumstances of the conflict and may participate or act if:
- (i) The disqualification leaves a body with less than a quorum capable of acting;
 - (ii) The disqualified official or employee is required by law to act; or
 - (iii) The disqualified official or employee is the only person authorized to act.
- (3) The prohibitions of paragraph 1 of this subsection do not apply if participation is allowed by regulation or opinion of the Commission.

(b) **Employment and Financial Interest Restrictions.**

- (1) Except as permitted by regulation of the commission when the interest is disclosed or when the employment does not create a conflict of interest or appearance of conflict, an official or employee may not:
- (i) Be employed by or have a financial interest in any entity:
 - a. Subject to the authority of the official or employee or the County agency, board, commission with which the official or employee is affiliated; or
 - b. That is negotiating or has entered a contract with the agency, board, or commission with which the official or employee is affiliated; or
 - (ii) Hold any other employment relationship that would impair the impartiality or independence of judgment of the official or employee.
- (2) The prohibitions of paragraph (1) of this subsection do not apply to:
- (i) An official or employee who is appointed to a regulatory or licensing authority pursuant to a statutory requirement that persons subject to the jurisdiction of the authority be represented in appointments to the authority;
 - (ii) Subject to other provisions of law, a member of a board or commission in regard to a financial interest or employment held at the time of appointment, provided the financial interest or employment is publicly disclosed to the appointing authority and the Commission;
 - (iii) An official or employee whose duties are ministerial, if the private employment or financial interest does not create a conflict of interest or the appearance of a conflict of interest, as permitted and in accordance with regulations adopted by the Commission; or
 - (iv) Employment or financial interests allowed by regulation of the Commission if the employment does not create a conflict of interest or the appearance of a conflict of interest or the financial interest is disclosed.

(c) **Post-Employment Limitations and Restrictions.**

- (1) A former official or employee may not assist or represent any party other than the County for compensation in a case, contract, or other specific matter involving the County if that matter is one in which the former official or employee significantly participated as an official or employee.
- (2) For a year after the former member leaves office, a former member of the County Council may not assist or represent another party for compensation in a matter that is the subject of legislative action.

(d) **Contingent Compensation.** Except in a judicial or quasi-judicial proceeding, an official or employee may not assist or represent a party for contingent compensation in any matter before or involving the County.

(e) **Use of Prestige of Office.**

(1) An official or employee may not intentionally use the prestige of office or public position for the private gain of that official or employee or the private gain of another.

(2) This subsection does not prohibit the performance of usual and customary constituent services by an elected official without additional compensation.

(f) **Solicitation and Acceptance of Gifts.**

(1) An official or employee may not solicit any gift.

(2) An official or employee may not directly solicit or facilitate the solicitation of a gift, on behalf of another person, from an individual regulated lobbyist.

(3) An official or employee may not knowingly accept a gift, directly or indirectly, from a person that the official or employee knows or has the reason to know:

(i) Is doing business with or seeking to do business with the County office, agency, board or commission with which the official or employee is affiliated;

(ii) Has financial interests that may be substantially and materially affected, in a manner distinguishable from the public generally, by the performance or nonperformance of the official duties of the official or employee;

(iii) Is engaged in an activity regulated or controlled by the official's or employee's governmental unit; or

(iv) Is a lobbyist with respect to matters within the jurisdiction of the official or employee.

(4) (i) Subsection (4)(ii) does not apply to a gift:

a. That would tend to impair the impartiality and the independence of judgment of the official or employee receiving the gift;

b. Of significant value that would give the appearance of impairing the impartiality and independence of judgment of the official or employee; or

c. Of significant value that the recipient official or employee believes or has reason to believe is designed to impair the impartiality and independence of judgment of the official or employee.

(ii) Notwithstanding paragraph (3) of this subsection, an official or employee may accept the following:

a. Meals and beverages consumed in the presence of the donor or sponsoring entity;

b. Ceremonial gifts or awards that have insignificant monetary value;

c. Unsolicited gifts of nominal value that do not exceed \$20.00 in cost or trivial items of informational value;

d. Reasonable expenses for food, travel, lodging, and scheduled entertainment of the official or the employee at a meeting which is given in return for the participation of the official or employee in a panel or speaking engagement at the meeting;

e. Gifts of tickets or free admission extended to an elected official to attend a charitable, cultural, or political event, if the purpose of this gift or admission is a courtesy or ceremony extended to the elected official's office;

f. A specific gift or class of gifts that the Commission exempts from the operation of this subsection upon a finding, in writing, that acceptance of the gift or class of gifts would not be detrimental to the impartial conduct of the business of the County and that the gift is purely personal and private in nature;

g. Gifts from a person related to the official or employee by blood or marriage, or any other individual who is a member of the household of the official or employee; or

h. Honoraria for speaking to or participating in a meeting, provided that the offering of the honorarium is not related, in any way, to the official's or employee's official position.

(g) **Disclosure of Confidential Information.** Other than in the discharge of official duties, an official or employee may not disclose or use confidential information, that the official or employee acquired by reason of the official's or employee's public position and that is not available to the public, for the economic benefit of the official or employee or that of another person.

(h) **Participation in Procurement.**

(1) An individual or a person that employs an individual who assists a County, agency or unit in the drafting of specifications, an invitation for bids, or a request for proposals for a procurement, may not submit a bid or proposal for that procurement, or assist or represent another person, directly or indirectly, who is submitting a bid or proposal for the procurement.

(2) The Commission may establish exemptions from the requirements of this section for providing descriptive literature, sole source procurements, and written comments solicited by the procuring agency.

ATTACHMENT C**BUSINESS ASSOCIATE AGREEMENT**

This Business Associate Agreement is made between Howard County, Maryland, a body corporate and politic, (the County), and [Contractor name] (the Contractor).

WHEREAS, pursuant to mandated compliance with the Health Insurance Portability and Accountability Act of 1996 (HIPAA), certain parties are required to enter into a Business Associate Agreement.

NOW, THEREFORE, THIS AGREEMENT WITNESSETH THAT in consideration of the mutual promises contained herein and for other good and valuable consideration, including the mutual reliance of the parties on compliance with the terms and conditions of this Agreement, the receipt and sufficiency of which is hereby acknowledged, the parties hereby agree as follows:

PURPOSE AND SCOPE

A. The County and the Contractor enter into this Agreement for the purpose of ensuring compliance with the requirements of HIPAA and its implementing regulations (45 CFR Parts 160 and 164) and the Maryland Confidentiality of Medical Records Act (MCMRA).

B. This Agreement applies to the conduct of the Contractor in connection with protected health information anticipated to be provided to, collected, maintained or used by the Contractor in connection with its performance under the Primary Agreement.

II. DEFINITIONS

A. The terms used in this Agreement have the meanings set forth in the Privacy Rule, 45 CFR Parts 160 and 164, and as set forth in subsection B of this section.

B. As used in this Agreement the following terms have the meanings indicated:

1. "County" means Howard County, Maryland.
 2. "Designated Record Set" means a group of records maintained by or for the County that is (i) the medical records and billing records about individuals maintained by or for the County, (ii) the enrollment, payment, claims adjudication, and case or medical management record systems maintained by or for a health plan, or (iii) used, in whole or in part, by or for the County to make decisions about individuals. As used in this Agreement, the term "record" means any item, collection, or grouping of information that includes protected health information and is maintained, collected, used, or disseminated by or for the County. (45 CFR §164.501.)

3. "Disclosure" means the release, transfer, provision of, access to, or divulging in any other manner of information outside the entity holding the information. (45 CFR §160.103.)

4. "HIPAA" means the Health Insurance Portability and Accountability Act of 1996 (the Social Security Act, 42 U.S.C. 1320a-7(c)(a)(5), and 1320d-2 and 1320d-4.)

5. "Individual" has the same meaning as the term "individual" in 45 CFR § 160.103 and includes a person who qualifies as a personal representative in accordance with 45 CFR §164.502(g).

6. "MCMRA" means the Maryland Confidentiality of Medical Records Act, Md. Code Ann., Health-Gen., §4-301, et seq.

7. "Privacy Rule" means the Standards for Privacy of Individually Identifiable Health Information at 45 CFR Part 160 and Part 164, Subparts A and E.

8. "Protected health information" as defined in the Privacy Rule §§ 160.103 and 164.501, means information transmitted as defined in the regulations, that is individually identifiable; that is created or received by a healthcare provider, health plan, public health authority, employer, life insurer, school or university, or healthcare clearinghouse; and that is related to the past, present, or future physical or mental health or condition of an individual, to the provision of healthcare to an individual, or to the past, present, or future payment for the provision of healthcare to an individual. The definition excludes certain education records as well as employment records held by a covered entity in its role as employer. For purposes of this Agreement, protected health information is limited to the information created or received by the Contractor from or on behalf of the County.

9. "Required by law" means a mandate contained in law that compels an entity to make use or disclosure of protected health information, that is enforceable in a court of law, and includes but is not limited to the itemized activities set forth in 45 CFR §164.501.

10. "Use" means, with respect to individually identifiable health information, the sharing, employment, application, utilization, examination, or analysis of such information within an entity that maintains such information. (45 CFR § 164.501.)

III. PERMITTED USES AND DISCLOSURES BY CONTRACTOR

A. The Contractor agrees to use or disclose protected health information only as permitted or required by the Privacy Rule, this Agreement, or as otherwise required by law.

B. Except as otherwise provided in this Agreement, the Contractor may:

1. Use or disclose protected health information to perform functions, activities, or services for, or on behalf of, the County as specified in the Primary Agreement, provided that the use or disclosure would comply with the Privacy Rule if done by the County, is consistent with the MCMRA, and complies with the County's privacy practices and procedures, if applicable.

2. Use protected health information for the proper management and administration of the Contractor or to carry out the legal responsibilities of the Contractor;

3. Disclose protected health information to a third party as necessary to carry out its obligations under the Primary Agreement, for proper management and administration of the Contractor or to carry out the Contractor's legal responsibilities if:

a. the disclosure is required by law;

b. the Contractor obtains reasonable assurances from the third party to whom the information is disclosed that it will remain confidential and used or further disclosed only as required by law or for the purpose for which it was disclosed to the third party; and

c. the third party notifies the Contractor of any instances of which it is aware in which the confidentiality of the information has been breached; and

4. Use protected health information to provide data aggregation services to the County as permitted by 45 CFR § 164.504(e)(2)(i)(B).

C. The Contractor may use protected health information to report violations of law to appropriate Federal and State authorities, consistent with 45 CFR § 164.502(a)(1).

IV. CONTRACTOR REQUIREMENTS

A. The Contractor agrees to implement appropriate safeguards to prevent use or disclosure of the protected health information other than as provided in Section III of this Agreement, including:

1. Limiting the amount of protected health information used or disclosed pursuant to Section III of this Agreement to the minimum necessary to carrying out the functions of the Primary Agreement and to otherwise achieve the purposes of the use and disclosure;

2. Taking steps to protect the physical security of and prevent unauthorized access to the protected health information, furnishing the County with a written description of these steps, and allowing representatives of the County access to premises where the protected health information is maintained for the purpose of inspecting the physical security arrangements; and

3. Requiring each of its employees having involvement with protected health information to comply with applicable laws and regulations relating to confidentiality of protected health information, including the provisions of this Agreement and the Maryland Confidentiality of Medical Records Act.

B. The Contractor agrees to:

1. Mitigate, to the extent practicable, any harmful effect that is known to Contractor, of a use or disclosure of protected health information by Contractor in violation of the requirements of this Agreement;

2. Report to the County any use or disclosure of the protected health information not consistent with this Agreement of which it becomes aware within five (5) days of the time it becomes aware of the use or disclosure;

3. Ensure that any agent, including a subcontractor, agrees to the same restrictions and conditions that apply to the Contractor with respect to any protected health information provided to the agent that is received from, or created or received by Contractor on behalf of the County;

4. Provide access, at the request of the County, and in the time and manner directed by the County, to protected health information in a designated record set maintained by the Contractor, to the County or, as directed by the County, to an individual in order to meet the requirements under 45 CFR § 164.524;

5. Make any amendment(s) to protected health information in a designated record set maintained by the Contractor that the County directs or agrees to pursuant to 45 CFR §164.526 at the request of the County or an individual, and in the time and manner directed by the County;

6. Make available to the County, in a time and manner directed by the County or designated by it, any protected health information received from, or created or received by Contractor on behalf of the County, as well as any internal practices, books, and other records relating to the use and disclosure of protected health information, for purposes of determining the County's compliance with the Privacy Rule;

7. Document disclosures of protected health information and information related to such disclosures as would be required for the County to respond to a request by an individual for an accounting of disclosures of protected health information in

accordance with 45 CFR § 164.528; and

8. Provide to the County or an individual, in time and manner directed by the County, information collected in accordance with subsection (7) of this section, to permit the County to respond to a request by an individual for an accounting of disclosures of protected health information in accordance with 45 CFR § 164.528.

C. Upon termination of the Primary Agreement, the Contractor agrees that, except as provided in subsection V(C) of this Agreement, all of the protected health information provided by the County to the Contractor, or created or received by the Contractor on behalf of the County pursuant to the Primary Agreement will be destroyed or returned to the County.

V. TERM AND TERMINATION

A. This Agreement shall be effective as of the date set forth above. It shall remain in effect unless otherwise terminated for the entire term of the Primary Agreement including any extensions, options or modifications, or, as appropriate, in accordance with the requirements of paragraph (C) of this subsection.

B. Upon the County's knowledge of a material breach by Contractor, the County will either:

1. Provide an opportunity for the Contractor to cure the breach or end the violation and terminate this Agreement for cause if the Contractor does not cure the breach or end the violation within the time specified by the County;
2. Immediately terminate this Agreement for cause if the Contractor has breached a material term of this Agreement and cure is not possible; or

C. Effect of Termination of this Agreement.

1. Except as provided in paragraph 2 of this section, upon termination of this Agreement for any reason, the Contractor shall return or document the destruction of all protected health information received from the County, or created or received by the Contractor on behalf of the County. This provision shall apply to protected health information that is in the possession of subcontractors or agents of the Contractor. The Contractor shall retain no copies of the protected health information.

2. If the Contractor believes that returning or destroying the protected health information is infeasible, the Contractor shall provide to the County notification of the conditions that make return or destruction unfeasible. If the County agrees that return or destruction of protected health information is unfeasible, the Contractor shall extend the protections of this Agreement to the protected health information and limit further uses and disclosures of the protected health information to those purposes that make the return or destruction infeasible, for so long as the Contractor maintains the protected health information.

D. The County's termination of this Agreement for cause pursuant to this subsection V may be viewed by the County as a breach of the Primary Agreement and grounds for termination in accordance with the default termination clause of the Primary Agreement.

VI. NOTICE PROVISIONS

Any notice required or permitted under this Agreement shall be in writing and hand delivered with receipt obtained therefore, or mailed, postage pre-paid, to the other parties by certified mail, return receipt requested to the following:

FOR THE SERVICE PROVIDER

FOR THE COUNTY

VII. MISCELLANEOUS

A. A reference in this Agreement to a section in the Privacy Rule means the section in effect at time of execution and as amended from time to time thereafter.

B. The parties agree to take such action to amend this Agreement from time to time as is necessary for the County to comply with the requirements of the Privacy Rule and HIPAA.

C. The respective rights and obligations of the Contractor under Section V(C) of this Agreement shall survive the termination of this Agreement.

D. Any ambiguity in this Agreement shall be resolved to permit the County to comply with the Privacy Rule.

E. The parties agree that this Agreement shall not be assignable, except by written approval, in advance, by the County.

VIII. COMPLIANCE WITH STATE LAW

The Contractor acknowledges that by accepting the protected health information from the County, it becomes a holder of medical records information under the Maryland Confidentiality of Medical Records Act (Md. Code Ann., Health-Gen. §§4-301 et. seq.) and is subject to the provisions of that law. If the HIPAA Privacy Rule and the MCMRA conflict regarding the degree of protection provided for

protected health information, the Contractor shall comply with the more restrictive protection requirement.

IN WITNESS WHEREOF, the parties hereby evidence their agreement to the above terms and conditions by having caused this Agreement to be executed, sealed and delivered the day and year first above written.

WITNESS:

[INSERT LEGAL NAME OF CONTRACTOR]

Signature

By:

[Insert Name]
[Insert Title]

Print Name : _____

WITNESS:

HOWARD COUNTY, MARYLAND, a body
corporate and politic

Lonnie R. Robbins
Chief Administrative Officer

By:

Allan H. Kittleman
County Executive
Purchasing Agent For Howard County Health Department,
(remove if not applicable)

APPROVED FOR LEGAL SUFFICIENCY
this _____ day of _____, 2014:

INFORMATION TECHNOLOGY APPROVED:

Margaret Ann Nolan
County Solicitor

Christopher Merton (IF APPLICABLE)
Chief Information Officer
Technology & Communication Services

REVIEWING ATTORNEY:

Type Name: _____
Title: _____

APPROVED FOR SUFFICIENCY OF FUNDS:

DEPARTMENT APPROVED:

Stanley J. Milesky
Director of Finance

[Insert Dept. Head Name]
[Insert Title]

EXHIBIT II**SAMPLE INVOICE**

SAMPLE INVOICE

Your Company's Name

Address

[Email address](#)

Telephone/Fax Nos.

Mail Invoice To:

Howard County Government

Department/Office Name

Address (From the Purchase Order)

Address

Invoice No.:**Date:****FEIN:**

Contract #:

44XXXXXXXXXX

Purchase Order #:

2XXXXXXXXXX

Performance Period:

__/__/13-__/__/14

(For Services)

| Cont. Line # | PO Item # | Goods/Services Description | List Price | % Discount | Net Price | Quantit y | Extended Price |
|-----------------|-----------------|----------------------------|---------------|---------------|--------------|--------------|-------------------|
| | | | | | | | |
| Total | | | | | | | |

Payment Terms:Please make check payable to **Your Company's Name** and remit payment to:*Your Company's Name*

Address

Address

If you have any questions regarding this invoice, please contact

Your Company's Contact Person's Name at **Telephone No.** and **Email Address**.

EXHIBIT III**CENSUS OF THE CURRENT FSA ENROLLMENT EFFECTIVE MAY 1, 2015**

| Employee ID | Organization | Healthcare FSA Annual Contribution | Dependent Care FSA Annual Contribution |
|--------------------|--------------------------|---|---|
| 018290 | Howard County Government | \$0.00 | \$180.00 |
| 002038 | Howard County Government | \$0.00 | \$2,000.00 |
| 016354 | Howard County Government | \$0.00 | \$2,500.00 |
| 004516 | Howard County Government | \$0.00 | \$2,500.00 |
| 007617 | Howard County Government | \$0.00 | \$4,000.00 |
| 015737 | Howard County Government | \$0.00 | \$4,500.00 |
| 009542 | Howard County Government | \$0.00 | \$4,500.00 |
| 015072 | Howard County Government | \$0.00 | \$5,000.00 |
| 017535 | Howard County Government | \$0.00 | \$5,000.00 |
| 015231 | Howard County Government | \$0.00 | \$5,000.00 |
| 016900 | Howard County Government | \$0.00 | \$5,000.00 |
| 016788 | Howard County Government | \$0.00 | \$5,000.00 |
| 012805 | Howard County Government | \$0.00 | \$5,000.00 |
| 012523 | Howard County Government | \$0.00 | \$5,000.00 |
| 017850 | Howard County Government | \$0.00 | \$5,000.00 |
| 015676 | Howard County Government | \$0.00 | \$5,000.00 |
| 009459 | Howard County Government | \$0.00 | \$5,000.00 |
| 013611 | Howard County Government | \$0.00 | \$5,000.00 |
| 017351 | Howard County Government | \$0.00 | \$5,000.00 |
| 013005 | Howard County Government | \$0.00 | \$5,000.00 |
| 014795 | Howard County Government | \$0.00 | \$5,000.00 |
| 015294 | Howard County Government | \$0.00 | \$5,000.00 |
| 017965 | Howard County Government | \$0.00 | \$5,000.00 |
| 002280 | Howard County Government | \$0.00 | \$5,000.00 |
| 018344 | Howard County Government | \$180.00 | \$0.00 |
| 017396 | Howard County Government | \$180.00 | \$0.00 |
| 011390 | Howard County Government | \$180.00 | \$0.00 |
| 018379 | Howard County Government | \$180.00 | \$0.00 |
| 011552 | Howard County Government | \$180.00 | \$0.00 |
| 018440 | Howard County Government | \$180.00 | \$0.00 |
| 017677 | Howard County Government | \$180.00 | \$0.00 |
| 018291 | Howard County Government | \$180.00 | \$0.00 |
| 007118 | Howard County Government | \$180.00 | \$0.00 |
| 016563 | Howard County Government | \$180.00 | \$0.00 |
| 015792 | Howard County Government | \$180.00 | \$0.00 |
| 014155 | Howard County Government | \$180.00 | \$0.00 |
| 015334 | Howard County Government | \$180.00 | \$0.00 |
| 014816 | Howard County Government | \$180.00 | \$0.00 |
| 015323 | Howard County Government | \$200.00 | \$0.00 |
| 003875 | Howard County Government | \$200.00 | \$0.00 |
| 003231 | Howard County Government | \$200.00 | \$0.00 |
| 010145 | Howard County Government | \$200.00 | \$0.00 |

| | | | |
|--------|--------------------------|----------|------------|
| 016057 | Howard County Government | \$200.00 | \$0.00 |
| 012001 | Howard County Government | \$200.00 | \$0.00 |
| 016927 | Howard County Government | \$200.00 | \$0.00 |
| 014582 | Howard County Government | \$200.00 | \$0.00 |
| 011780 | Howard County Government | \$200.00 | \$2,500.00 |
| 002908 | Howard County Government | \$204.00 | \$0.00 |
| 001900 | Howard County Government | \$240.00 | \$0.00 |
| 009380 | Howard County Government | \$250.00 | \$0.00 |
| 016695 | Howard County Government | \$250.00 | \$0.00 |
| 000321 | Howard County Government | \$250.00 | \$0.00 |
| 011423 | Howard County Government | \$250.00 | \$0.00 |
| 015612 | Howard County Government | \$250.00 | \$0.00 |
| 012920 | Howard County Government | \$250.00 | \$0.00 |
| 017421 | Howard County Government | \$250.00 | \$0.00 |
| 016078 | Howard County Government | \$250.00 | \$0.00 |
| 010276 | Howard County Government | \$250.00 | \$0.00 |
| 017763 | Howard County Government | \$250.00 | \$180.00 |
| 007891 | Howard County Government | \$250.00 | \$5,000.00 |
| 013737 | Howard County Government | \$250.00 | \$5,000.00 |
| 000275 | Howard County Government | \$260.00 | \$0.00 |
| 014282 | Howard County Government | \$275.00 | \$0.00 |
| 014220 | Howard County Government | \$280.00 | \$280.00 |
| 016854 | Howard County Government | \$300.00 | \$0.00 |
| 001403 | Howard County Government | \$300.00 | \$0.00 |
| 016198 | Howard County Government | \$300.00 | \$0.00 |
| 009331 | Howard County Government | \$300.00 | \$0.00 |
| 018059 | Howard County Government | \$300.00 | \$0.00 |
| 012689 | Howard County Government | \$300.00 | \$0.00 |
| 018272 | Howard County Government | \$300.00 | \$0.00 |
| 017616 | Howard County Government | \$300.00 | \$0.00 |
| 009989 | Howard County Government | \$300.00 | \$0.00 |
| 004071 | Howard County Government | \$300.00 | \$0.00 |
| 015784 | Howard County Government | \$300.00 | \$0.00 |
| 017253 | Howard County Government | \$300.00 | \$0.00 |
| 011087 | Howard County Government | \$300.00 | \$0.00 |
| 014673 | Howard County Government | \$300.00 | \$0.00 |
| 010008 | Howard County Government | \$300.00 | \$0.00 |
| 007980 | Howard County Government | \$300.00 | \$0.00 |
| 014286 | Howard County Government | \$300.00 | \$0.00 |
| 015675 | Howard County Government | \$300.00 | \$0.00 |
| 010056 | Howard County Government | \$300.00 | \$0.00 |
| 011241 | Howard County Government | \$300.00 | \$0.00 |
| 000922 | Howard County Government | \$300.00 | \$0.00 |
| 014842 | Howard County Government | \$300.00 | \$0.00 |
| 017754 | Howard County Government | \$300.00 | \$3,000.00 |
| 013819 | Howard County Government | \$300.00 | \$4,000.00 |
| 017620 | Howard County Government | \$300.00 | \$5,000.00 |
| 007731 | Howard County Government | \$325.00 | \$0.00 |
| 014889 | Howard County Government | \$350.00 | \$0.00 |

| | | | |
|---------|--------------------------|----------|------------|
| 012548 | Howard County Government | \$350.00 | \$0.00 |
| 013668 | Howard County Government | \$350.00 | \$0.00 |
| 017332 | Howard County Government | \$350.00 | \$0.00 |
| 017573 | Howard County Government | \$350.00 | \$0.00 |
| 009554 | Howard County Government | \$375.00 | \$0.00 |
| 017563 | Howard County Government | \$400.00 | \$0.00 |
| 0006839 | Howard County Government | \$400.00 | \$0.00 |
| 012099 | Howard County Government | \$400.00 | \$0.00 |
| 017650 | Howard County Government | \$400.00 | \$0.00 |
| 002116 | Howard County Government | \$400.00 | \$0.00 |
| 016575 | Howard County Government | \$400.00 | \$0.00 |
| 010866 | Howard County Government | \$400.00 | \$0.00 |
| 016685 | Howard County Government | \$400.00 | \$0.00 |
| 013440 | Howard County Government | \$400.00 | \$0.00 |
| 016321 | Howard County Government | \$400.00 | \$0.00 |
| 009253 | Howard County Government | \$400.00 | \$5,000.00 |
| 012650 | Howard County Government | \$400.00 | \$5,000.00 |
| 015209 | Howard County Government | \$432.00 | \$0.00 |
| 002979 | Howard County Government | \$450.00 | \$0.00 |
| 017567 | Howard County Government | \$450.00 | \$0.00 |
| 014306 | Howard County Government | \$460.00 | \$0.00 |
| 001130 | Howard County Government | \$480.00 | \$0.00 |
| 001404 | Howard County Government | \$480.00 | \$0.00 |
| 014140 | Howard County Government | \$480.00 | \$0.00 |
| 002925 | Howard County Government | \$480.00 | \$0.00 |
| 012983 | Howard County Government | \$500.00 | \$0.00 |
| 016794 | Howard County Government | \$500.00 | \$0.00 |
| 018085 | Howard County Government | \$500.00 | \$0.00 |
| 016085 | Howard County Government | \$500.00 | \$0.00 |
| 016423 | Howard County Government | \$500.00 | \$0.00 |
| 011256 | Howard County Government | \$500.00 | \$0.00 |
| 016494 | Howard County Government | \$500.00 | \$0.00 |
| 007841 | Howard County Government | \$500.00 | \$0.00 |
| 017617 | Howard County Government | \$500.00 | \$0.00 |
| 010442 | Howard County Government | \$500.00 | \$0.00 |
| 011281 | Howard County Government | \$500.00 | \$0.00 |
| 015408 | Howard County Government | \$500.00 | \$0.00 |
| 009616 | Howard County Government | \$500.00 | \$0.00 |
| 016205 | Howard County Government | \$500.00 | \$0.00 |
| 006373 | Howard County Government | \$500.00 | \$0.00 |
| 001965 | Howard County Government | \$500.00 | \$0.00 |
| 011441 | Howard County Government | \$500.00 | \$0.00 |
| 013968 | Howard County Government | \$500.00 | \$0.00 |
| 000698 | Howard County Government | \$500.00 | \$0.00 |
| 018333 | Howard County Government | \$500.00 | \$0.00 |
| 018257 | Howard County Government | \$500.00 | \$0.00 |
| 002175 | Howard County Government | \$500.00 | \$0.00 |
| 001135 | Howard County Government | \$500.00 | \$0.00 |
| 012105 | Howard County Government | \$500.00 | \$0.00 |

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|--------|--------------------------|----------|------------|
| 013127 | Howard County Government | \$500.00 | \$0.00 |
| 018184 | Howard County Government | \$500.00 | \$0.00 |
| 015712 | Howard County Government | \$500.00 | \$0.00 |
| 018255 | Howard County Government | \$500.00 | \$0.00 |
| 004334 | Howard County Government | \$500.00 | \$0.00 |
| 006178 | Howard County Government | \$500.00 | \$0.00 |
| 015687 | Howard County Government | \$500.00 | \$0.00 |
| 007610 | Howard County Government | \$500.00 | \$0.00 |
| 017969 | Howard County Government | \$500.00 | \$0.00 |
| 016215 | Howard County Government | \$500.00 | \$0.00 |
| 015079 | Howard County Government | \$500.00 | \$0.00 |
| 001008 | Howard County Government | \$500.00 | \$0.00 |
| 015062 | Howard County Government | \$500.00 | \$0.00 |
| 017947 | Howard County Government | \$500.00 | \$0.00 |
| 009257 | Howard County Government | \$500.00 | \$0.00 |
| 011881 | Howard County Government | \$500.00 | \$0.00 |
| 016842 | Howard County Government | \$500.00 | \$0.00 |
| 018235 | Howard County Government | \$500.00 | \$0.00 |
| 014381 | Howard County Government | \$500.00 | \$0.00 |
| 003011 | Howard County Government | \$500.00 | \$0.00 |
| 017572 | Howard County Government | \$500.00 | \$0.00 |
| 009449 | Howard County Government | \$500.00 | \$0.00 |
| 002411 | Howard County Government | \$500.00 | \$0.00 |
| 011787 | Howard County Government | \$500.00 | \$0.00 |
| 018160 | Howard County Government | \$500.00 | \$0.00 |
| 000947 | Howard County Government | \$500.00 | \$0.00 |
| 015836 | Howard County Government | \$500.00 | \$0.00 |
| 012445 | Howard County Government | \$500.00 | \$500.00 |
| 009256 | Howard County Government | \$500.00 | \$600.00 |
| 018209 | Howard County Government | \$500.00 | \$1,000.00 |
| 011201 | Howard County Government | \$500.00 | \$1,500.00 |
| 013266 | Howard County Government | \$500.00 | \$2,000.00 |
| 012198 | Howard County Government | \$500.00 | \$2,000.00 |
| 009681 | Howard County Government | \$500.00 | \$2,400.00 |
| 013046 | Howard County Government | \$500.00 | \$5,000.00 |
| 015751 | Howard County Government | \$500.00 | \$5,000.00 |
| 018319 | Howard County Government | \$500.00 | \$5,000.00 |
| 001689 | Howard County Government | \$500.00 | \$5,000.00 |
| 012466 | Howard County Government | \$500.00 | \$5,000.00 |
| 000747 | Howard County Government | \$525.00 | \$0.00 |
| 017782 | Howard County Government | \$550.00 | \$0.00 |
| 016207 | Howard County Government | \$550.00 | \$0.00 |
| 007793 | Howard County Government | \$600.00 | \$0.00 |
| 014303 | Howard County Government | \$600.00 | \$0.00 |
| 006903 | Howard County Government | \$600.00 | \$0.00 |
| 010536 | Howard County Government | \$600.00 | \$0.00 |
| 018251 | Howard County Government | \$600.00 | \$0.00 |
| 016340 | Howard County Government | \$600.00 | \$0.00 |
| 000429 | Howard County Government | \$600.00 | \$0.00 |

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|--------|--------------------------|----------|------------|
| 017140 | Howard County Government | \$600.00 | \$0.00 |
| 003849 | Howard County Government | \$600.00 | \$0.00 |
| 000299 | Howard County Government | \$600.00 | \$0.00 |
| 016855 | Howard County Government | \$600.00 | \$0.00 |
| 018346 | Howard County Government | \$600.00 | \$0.00 |
| 001739 | Howard County Government | \$600.00 | \$0.00 |
| 013260 | Howard County Government | \$600.00 | \$0.00 |
| 004424 | Howard County Government | \$600.00 | \$0.00 |
| 001898 | Howard County Government | \$600.00 | \$0.00 |
| 002935 | Howard County Government | \$600.00 | \$0.00 |
| 017639 | Howard County Government | \$600.00 | \$0.00 |
| 018256 | Howard County Government | \$600.00 | \$4,000.00 |
| 014817 | Howard County Government | \$600.00 | \$5,000.00 |
| 013999 | Howard County Government | \$650.00 | \$0.00 |
| 016296 | Howard County Government | \$650.00 | \$0.00 |
| 012382 | Howard County Government | \$650.00 | \$0.00 |
| 016219 | Howard County Government | \$660.00 | \$0.00 |
| 001236 | Howard County Government | \$700.00 | \$0.00 |
| 016203 | Howard County Government | \$700.00 | \$0.00 |
| 007785 | Howard County Government | \$700.00 | \$0.00 |
| 011953 | Howard County Government | \$700.00 | \$0.00 |
| 006341 | Howard County Government | \$700.00 | \$0.00 |
| 010319 | Howard County Government | \$700.00 | \$0.00 |
| 015875 | Howard County Government | \$700.00 | \$0.00 |
| 018438 | Howard County Government | \$700.00 | \$0.00 |
| 013734 | Howard County Government | \$700.00 | \$0.00 |
| 013259 | Howard County Government | \$700.00 | \$0.00 |
| 001169 | Howard County Government | \$700.00 | \$0.00 |
| 018247 | Howard County Government | \$700.00 | \$0.00 |
| 018250 | Howard County Government | \$700.00 | \$1,500.00 |
| 013594 | Howard County Government | \$720.00 | \$0.00 |
| 017954 | Howard County Government | \$720.00 | \$0.00 |
| 012616 | Howard County Government | \$720.00 | \$0.00 |
| 016670 | Howard County Government | \$750.00 | \$0.00 |
| 017540 | Howard County Government | \$750.00 | \$0.00 |
| 008040 | Howard County Government | \$750.00 | \$0.00 |
| 018201 | Howard County Government | \$750.00 | \$0.00 |
| 010437 | Howard County Government | \$750.00 | \$0.00 |
| 010986 | Howard County Government | \$750.00 | \$0.00 |
| 003157 | Howard County Government | \$780.00 | \$0.00 |
| 010279 | Howard County Government | \$780.00 | \$0.00 |
| 006253 | Howard County Government | \$800.00 | \$0.00 |
| 014099 | Howard County Government | \$800.00 | \$0.00 |
| 012648 | Howard County Government | \$800.00 | \$0.00 |
| 011243 | Howard County Government | \$800.00 | \$0.00 |
| 001330 | Howard County Government | \$800.00 | \$0.00 |
| 006269 | Howard County Government | \$800.00 | \$0.00 |
| 009396 | Howard County Government | \$800.00 | \$0.00 |
| 017039 | Howard County Government | \$800.00 | \$0.00 |

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|--------|--------------------------|------------|------------|
| 013393 | Howard County Government | \$800.00 | \$0.00 |
| 017538 | Howard County Government | \$800.00 | \$0.00 |
| 011974 | Howard County Government | \$800.00 | \$0.00 |
| 013896 | Howard County Government | \$800.00 | \$0.00 |
| 001699 | Howard County Government | \$800.00 | \$0.00 |
| 007878 | Howard County Government | \$800.00 | \$0.00 |
| 012546 | Howard County Government | \$800.00 | \$0.00 |
| 010926 | Howard County Government | \$800.00 | \$0.00 |
| 010868 | Howard County Government | \$800.00 | \$0.00 |
| 013928 | Howard County Government | \$800.00 | \$0.00 |
| 000847 | Howard County Government | \$800.00 | \$0.00 |
| 002403 | Howard County Government | \$800.00 | \$0.00 |
| 000170 | Howard County Government | \$800.00 | \$0.00 |
| 002798 | Howard County Government | \$800.00 | \$0.00 |
| 011219 | Howard County Government | \$800.00 | \$0.00 |
| 012708 | Howard County Government | \$800.00 | \$0.00 |
| 014905 | Howard County Government | \$800.00 | \$1,000.00 |
| 017756 | Howard County Government | \$800.00 | \$1,000.00 |
| 018216 | Howard County Government | \$800.00 | \$1,800.00 |
| 012014 | Howard County Government | \$800.00 | \$4,000.00 |
| 014636 | Howard County Government | \$840.00 | \$0.00 |
| 002822 | Howard County Government | \$840.00 | \$0.00 |
| 017913 | Howard County Government | \$845.00 | \$0.00 |
| 014723 | Howard County Government | \$850.00 | \$0.00 |
| 014757 | Howard County Government | \$888.00 | \$0.00 |
| 014598 | Howard County Government | \$900.00 | \$0.00 |
| 013898 | Howard County Government | \$900.00 | \$0.00 |
| 002430 | Howard County Government | \$900.00 | \$0.00 |
| 011699 | Howard County Government | \$900.00 | \$0.00 |
| 013591 | Howard County Government | \$900.00 | \$0.00 |
| 007654 | Howard County Government | \$900.00 | \$0.00 |
| 013472 | Howard County Government | \$900.00 | \$3,000.00 |
| 013310 | Howard County Government | \$900.00 | \$5,000.00 |
| 006212 | Howard County Government | \$910.00 | \$0.00 |
| 014891 | Howard County Government | \$920.00 | \$0.00 |
| 015362 | Howard County Government | \$950.00 | \$0.00 |
| 014087 | Howard County Government | \$960.00 | \$0.00 |
| 006565 | Howard County Government | \$960.00 | \$0.00 |
| 011993 | Howard County Government | \$1,000.00 | \$0.00 |
| 012526 | Howard County Government | \$1,000.00 | \$0.00 |
| 014288 | Howard County Government | \$1,000.00 | \$0.00 |
| 015326 | Howard County Government | \$1,000.00 | \$0.00 |
| 010821 | Howard County Government | \$1,000.00 | \$0.00 |
| 000389 | Howard County Government | \$1,000.00 | \$0.00 |
| 001628 | Howard County Government | \$1,000.00 | \$0.00 |
| 002506 | Howard County Government | \$1,000.00 | \$0.00 |
| 017560 | Howard County Government | \$1,000.00 | \$0.00 |
| 013112 | Howard County Government | \$1,000.00 | \$0.00 |
| 001682 | Howard County Government | \$1,000.00 | \$0.00 |

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|--------|--------------------------|------------|--------|
| 002042 | Howard County Government | \$1,000.00 | \$0.00 |
| 014770 | Howard County Government | \$1,000.00 | \$0.00 |
| 006329 | Howard County Government | \$1,000.00 | \$0.00 |
| 015848 | Howard County Government | \$1,000.00 | \$0.00 |
| 010190 | Howard County Government | \$1,000.00 | \$0.00 |
| 009790 | Howard County Government | \$1,000.00 | \$0.00 |
| 010651 | Howard County Government | \$1,000.00 | \$0.00 |
| 015247 | Howard County Government | \$1,000.00 | \$0.00 |
| 001647 | Howard County Government | \$1,000.00 | \$0.00 |
| 013610 | Howard County Government | \$1,000.00 | \$0.00 |
| 010016 | Howard County Government | \$1,000.00 | \$0.00 |
| 015000 | Howard County Government | \$1,000.00 | \$0.00 |
| 016689 | Howard County Government | \$1,000.00 | \$0.00 |
| 000603 | Howard County Government | \$1,000.00 | \$0.00 |
| 001895 | Howard County Government | \$1,000.00 | \$0.00 |
| 000435 | Howard County Government | \$1,000.00 | \$0.00 |
| 015391 | Howard County Government | \$1,000.00 | \$0.00 |
| 000317 | Howard County Government | \$1,000.00 | \$0.00 |
| 012405 | Howard County Government | \$1,000.00 | \$0.00 |
| 000104 | Howard County Government | \$1,000.00 | \$0.00 |
| 013194 | Howard County Government | \$1,000.00 | \$0.00 |
| 015289 | Howard County Government | \$1,000.00 | \$0.00 |
| 014217 | Howard County Government | \$1,000.00 | \$0.00 |
| 016373 | Howard County Government | \$1,000.00 | \$0.00 |
| 015828 | Howard County Government | \$1,000.00 | \$0.00 |
| 017577 | Howard County Government | \$1,000.00 | \$0.00 |
| 017653 | Howard County Government | \$1,000.00 | \$0.00 |
| 001394 | Howard County Government | \$1,000.00 | \$0.00 |
| 010243 | Howard County Government | \$1,000.00 | \$0.00 |
| 010916 | Howard County Government | \$1,000.00 | \$0.00 |
| 016295 | Howard County Government | \$1,000.00 | \$0.00 |
| 018199 | Howard County Government | \$1,000.00 | \$0.00 |
| 016101 | Howard County Government | \$1,000.00 | \$0.00 |
| 017917 | Howard County Government | \$1,000.00 | \$0.00 |
| 002490 | Howard County Government | \$1,000.00 | \$0.00 |
| 000883 | Howard County Government | \$1,000.00 | \$0.00 |
| 007825 | Howard County Government | \$1,000.00 | \$0.00 |
| 009812 | Howard County Government | \$1,000.00 | \$0.00 |
| 009302 | Howard County Government | \$1,000.00 | \$0.00 |
| 018157 | Howard County Government | \$1,000.00 | \$0.00 |
| 013768 | Howard County Government | \$1,000.00 | \$0.00 |
| 002554 | Howard County Government | \$1,000.00 | \$0.00 |
| 012640 | Howard County Government | \$1,000.00 | \$0.00 |
| 014054 | Howard County Government | \$1,000.00 | \$0.00 |
| 015301 | Howard County Government | \$1,000.00 | \$0.00 |
| 013511 | Howard County Government | \$1,000.00 | \$0.00 |
| 000982 | Howard County Government | \$1,000.00 | \$0.00 |
| 004324 | Howard County Government | \$1,000.00 | \$0.00 |
| 011838 | Howard County Government | \$1,000.00 | \$0.00 |

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|--------|--------------------------|------------|------------|
| 002173 | Howard County Government | \$1,000.00 | \$0.00 |
| 018249 | Howard County Government | \$1,000.00 | \$500.00 |
| 014470 | Howard County Government | \$1,000.00 | \$600.00 |
| 012977 | Howard County Government | \$1,000.00 | \$1,200.00 |
| 011223 | Howard County Government | \$1,000.00 | \$1,250.00 |
| 018412 | Howard County Government | \$1,000.00 | \$4,500.00 |
| 004691 | Howard County Government | \$1,000.00 | \$5,000.00 |
| 011446 | Howard County Government | \$1,100.00 | \$0.00 |
| 017326 | Howard County Government | \$1,100.00 | \$0.00 |
| 002030 | Howard County Government | \$1,100.00 | \$0.00 |
| 014348 | Howard County Government | \$1,100.00 | \$0.00 |
| 014284 | Howard County Government | \$1,100.00 | \$0.00 |
| 007831 | Howard County Government | \$1,100.00 | \$4,500.00 |
| 001825 | Howard County Government | \$1,200.00 | \$0.00 |
| 014631 | Howard County Government | \$1,200.00 | \$0.00 |
| 017474 | Howard County Government | \$1,200.00 | \$0.00 |
| 012746 | Howard County Government | \$1,200.00 | \$0.00 |
| 014597 | Howard County Government | \$1,200.00 | \$0.00 |
| 011816 | Howard County Government | \$1,200.00 | \$0.00 |
| 001694 | Howard County Government | \$1,200.00 | \$0.00 |
| 012522 | Howard County Government | \$1,200.00 | \$0.00 |
| 015749 | Howard County Government | \$1,200.00 | \$0.00 |
| 003345 | Howard County Government | \$1,200.00 | \$0.00 |
| 013670 | Howard County Government | \$1,200.00 | \$0.00 |
| 000604 | Howard County Government | \$1,200.00 | \$0.00 |
| 017953 | Howard County Government | \$1,200.00 | \$0.00 |
| 016753 | Howard County Government | \$1,200.00 | \$0.00 |
| 007799 | Howard County Government | \$1,200.00 | \$0.00 |
| 001841 | Howard County Government | \$1,200.00 | \$0.00 |
| 011399 | Howard County Government | \$1,200.00 | \$0.00 |
| 006052 | Howard County Government | \$1,200.00 | \$0.00 |
| 015573 | Howard County Government | \$1,200.00 | \$0.00 |
| 007835 | Howard County Government | \$1,200.00 | \$0.00 |
| 006319 | Howard County Government | \$1,200.00 | \$0.00 |
| 015337 | Howard County Government | \$1,200.00 | \$2,000.00 |
| 002224 | Howard County Government | \$1,200.00 | \$2,500.00 |
| 010031 | Howard County Government | \$1,200.00 | \$5,000.00 |
| 012764 | Howard County Government | \$1,220.00 | \$5,000.00 |
| 012804 | Howard County Government | \$1,250.00 | \$0.00 |
| 012870 | Howard County Government | \$1,250.00 | \$0.00 |
| 010812 | Howard County Government | \$1,300.00 | \$0.00 |
| 002697 | Howard County Government | \$1,300.00 | \$0.00 |
| 002701 | Howard County Government | \$1,300.00 | \$0.00 |
| 016925 | Howard County Government | \$1,320.00 | \$0.00 |
| 000634 | Howard County Government | \$1,400.00 | \$0.00 |
| 012637 | Howard County Government | \$1,400.00 | \$0.00 |
| 016278 | Howard County Government | \$1,440.00 | \$0.00 |
| 018035 | Howard County Government | \$1,440.00 | \$0.00 |
| 003253 | Howard County Government | \$1,500.00 | \$0.00 |

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|--------|--------------------------|------------|------------|
| 004636 | Howard County Government | \$1,500.00 | \$0.00 |
| 007621 | Howard County Government | \$1,500.00 | \$0.00 |
| 016214 | Howard County Government | \$1,500.00 | \$0.00 |
| 001138 | Howard County Government | \$1,500.00 | \$0.00 |
| 009946 | Howard County Government | \$1,500.00 | \$0.00 |
| 017670 | Howard County Government | \$1,500.00 | \$0.00 |
| 009395 | Howard County Government | \$1,500.00 | \$0.00 |
| 001952 | Howard County Government | \$1,500.00 | \$0.00 |
| 002196 | Howard County Government | \$1,500.00 | \$0.00 |
| 007971 | Howard County Government | \$1,500.00 | \$0.00 |
| 014251 | Howard County Government | \$1,500.00 | \$0.00 |
| 016906 | Howard County Government | \$1,500.00 | \$0.00 |
| 011882 | Howard County Government | \$1,500.00 | \$0.00 |
| 007888 | Howard County Government | \$1,500.00 | \$0.00 |
| 009617 | Howard County Government | \$1,500.00 | \$0.00 |
| 003365 | Howard County Government | \$1,500.00 | \$0.00 |
| 016822 | Howard County Government | \$1,500.00 | \$0.00 |
| 009458 | Howard County Government | \$1,500.00 | \$0.00 |
| 002009 | Howard County Government | \$1,500.00 | \$0.00 |
| 009708 | Howard County Government | \$1,500.00 | \$0.00 |
| 007807 | Howard County Government | \$1,500.00 | \$0.00 |
| 009550 | Howard County Government | \$1,500.00 | \$0.00 |
| 013396 | Howard County Government | \$1,500.00 | \$0.00 |
| 017349 | Howard County Government | \$1,500.00 | \$0.00 |
| 013462 | Howard County Government | \$1,500.00 | \$0.00 |
| 010746 | Howard County Government | \$1,500.00 | \$0.00 |
| 013252 | Howard County Government | \$1,500.00 | \$0.00 |
| 012322 | Howard County Government | \$1,500.00 | \$0.00 |
| 000867 | Howard County Government | \$1,500.00 | \$0.00 |
| 015238 | Howard County Government | \$1,500.00 | \$0.00 |
| 007851 | Howard County Government | \$1,500.00 | \$0.00 |
| 012911 | Howard County Government | \$1,500.00 | \$0.00 |
| 002627 | Howard County Government | \$1,500.00 | \$0.00 |
| 001860 | Howard County Government | \$1,500.00 | \$0.00 |
| 012830 | Howard County Government | \$1,500.00 | \$0.00 |
| 010665 | Howard County Government | \$1,500.00 | \$0.00 |
| 013937 | Howard County Government | \$1,500.00 | \$0.00 |
| 002501 | Howard County Government | \$1,500.00 | \$0.00 |
| 015246 | Howard County Government | \$1,500.00 | \$0.00 |
| 002304 | Howard County Government | \$1,500.00 | \$1,200.00 |
| 007923 | Howard County Government | \$1,500.00 | \$1,500.00 |
| 000364 | Howard County Government | \$1,500.00 | \$2,000.00 |
| 013971 | Howard County Government | \$1,500.00 | \$4,000.00 |
| 012049 | Howard County Government | \$1,500.00 | \$5,000.00 |
| 011936 | Howard County Government | \$1,500.00 | \$5,000.00 |
| 011684 | Howard County Government | \$1,512.00 | \$0.00 |
| 010585 | Howard County Government | \$1,550.00 | \$0.00 |
| 014633 | Howard County Government | \$1,600.00 | \$0.00 |
| 017062 | Howard County Government | \$1,600.00 | \$5,000.00 |

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|--------|--------------------------|------------|------------|
| 012782 | Howard County Government | \$1,700.00 | \$0.00 |
| 012441 | Howard County Government | \$1,750.00 | \$0.00 |
| 000670 | Howard County Government | \$1,750.00 | \$0.00 |
| 007099 | Howard County Government | \$1,800.00 | \$0.00 |
| 000831 | Howard County Government | \$1,800.00 | \$0.00 |
| 013990 | Howard County Government | \$1,800.00 | \$0.00 |
| 000361 | Howard County Government | \$1,800.00 | \$0.00 |
| 006327 | Howard County Government | \$1,800.00 | \$0.00 |
| 009788 | Howard County Government | \$1,800.00 | \$0.00 |
| 012728 | Howard County Government | \$1,800.00 | \$0.00 |
| 003733 | Howard County Government | \$1,800.00 | \$0.00 |
| 001959 | Howard County Government | \$1,800.00 | \$0.00 |
| 001934 | Howard County Government | \$1,800.00 | \$0.00 |
| 014156 | Howard County Government | \$1,800.00 | \$0.00 |
| 010903 | Howard County Government | \$1,800.00 | \$0.00 |
| 011554 | Howard County Government | \$1,800.00 | \$0.00 |
| 015725 | Howard County Government | \$1,830.00 | \$0.00 |
| 013758 | Howard County Government | \$1,980.00 | \$0.00 |
| 010605 | Howard County Government | \$2,000.00 | \$0.00 |
| 014575 | Howard County Government | \$2,000.00 | \$0.00 |
| 012115 | Howard County Government | \$2,000.00 | \$0.00 |
| 012359 | Howard County Government | \$2,000.00 | \$0.00 |
| 018205 | Howard County Government | \$2,000.00 | \$0.00 |
| 003111 | Howard County Government | \$2,000.00 | \$0.00 |
| 003985 | Howard County Government | \$2,000.00 | \$0.00 |
| 012392 | Howard County Government | \$2,000.00 | \$0.00 |
| 013016 | Howard County Government | \$2,000.00 | \$0.00 |
| 017241 | Howard County Government | \$2,000.00 | \$0.00 |
| 010679 | Howard County Government | \$2,000.00 | \$0.00 |
| 007920 | Howard County Government | \$2,000.00 | \$0.00 |
| 016438 | Howard County Government | \$2,000.00 | \$0.00 |
| 010226 | Howard County Government | \$2,000.00 | \$0.00 |
| 001125 | Howard County Government | \$2,000.00 | \$0.00 |
| 012161 | Howard County Government | \$2,000.00 | \$0.00 |
| 012117 | Howard County Government | \$2,000.00 | \$0.00 |
| 010089 | Howard County Government | \$2,000.00 | \$0.00 |
| 003369 | Howard County Government | \$2,000.00 | \$0.00 |
| 011220 | Howard County Government | \$2,000.00 | \$0.00 |
| 002126 | Howard County Government | \$2,000.00 | \$0.00 |
| 006445 | Howard County Government | \$2,000.00 | \$0.00 |
| 003837 | Howard County Government | \$2,000.00 | \$0.00 |
| 012614 | Howard County Government | \$2,000.00 | \$0.00 |
| 013265 | Howard County Government | \$2,000.00 | \$0.00 |
| 013113 | Howard County Government | \$2,000.00 | \$0.00 |
| 015849 | Howard County Government | \$2,000.00 | \$0.00 |
| 014075 | Howard County Government | \$2,000.00 | \$0.00 |
| 015580 | Howard County Government | \$2,000.00 | \$0.00 |
| 002475 | Howard County Government | \$2,000.00 | \$0.00 |
| 014279 | Howard County Government | \$2,000.00 | \$5,000.00 |

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|--------|--------------------------|------------|------------|
| 014759 | Howard County Government | \$2,000.00 | \$5,000.00 |
| 016023 | Howard County Government | \$2,000.00 | \$5,000.00 |
| 010377 | Howard County Government | \$2,016.00 | \$0.00 |
| 016406 | Howard County Government | \$2,100.00 | \$0.00 |
| 012356 | Howard County Government | \$2,100.00 | \$5,000.00 |
| 014154 | Howard County Government | \$2,160.00 | \$0.00 |
| 006859 | Howard County Government | \$2,200.00 | \$0.00 |
| 012745 | Howard County Government | \$2,294.80 | \$800.00 |
| 002664 | Howard County Government | \$2,300.00 | \$0.00 |
| 010798 | Howard County Government | \$2,300.00 | \$0.00 |
| 011973 | Howard County Government | \$2,300.00 | \$0.00 |
| 009748 | Howard County Government | \$2,400.00 | \$0.00 |
| 013509 | Howard County Government | \$2,496.00 | \$0.00 |
| 003115 | Howard County Government | \$2,500.00 | \$0.00 |
| 012929 | Howard County Government | \$2,500.00 | \$0.00 |
| 012874 | Howard County Government | \$2,500.00 | \$0.00 |
| 015553 | Howard County Government | \$2,500.00 | \$0.00 |
| 000813 | Howard County Government | \$2,500.00 | \$0.00 |
| 000331 | Howard County Government | \$2,500.00 | \$0.00 |
| 013785 | Howard County Government | \$2,500.00 | \$0.00 |
| 011460 | Howard County Government | \$2,500.00 | \$0.00 |
| 006551 | Howard County Government | \$2,500.00 | \$0.00 |
| 003399 | Howard County Government | \$2,500.00 | \$0.00 |
| 000578 | Howard County Government | \$2,500.00 | \$0.00 |
| 016680 | Howard County Government | \$2,500.00 | \$0.00 |
| 001136 | Howard County Government | \$2,500.00 | \$0.00 |
| 001461 | Howard County Government | \$2,500.00 | \$0.00 |
| 009387 | Howard County Government | \$2,500.00 | \$0.00 |
| 009662 | Howard County Government | \$2,500.00 | \$0.00 |
| 011766 | Howard County Government | \$2,500.00 | \$0.00 |
| 014252 | Howard County Government | \$2,500.00 | \$0.00 |
| 001429 | Howard County Government | \$2,500.00 | \$0.00 |
| 009787 | Howard County Government | \$2,500.00 | \$0.00 |
| 001984 | Howard County Government | \$2,500.00 | \$0.00 |
| 004486 | Howard County Government | \$2,500.00 | \$0.00 |
| 012677 | Howard County Government | \$2,500.00 | \$0.00 |
| 001116 | Howard County Government | \$2,500.00 | \$0.00 |
| 011473 | Howard County Government | \$2,500.00 | \$0.00 |
| 014280 | Howard County Government | \$2,500.00 | \$0.00 |
| 006014 | Howard County Government | \$2,500.00 | \$0.00 |
| 013846 | Howard County Government | \$2,500.00 | \$0.00 |
| 011500 | Howard County Government | \$2,500.00 | \$0.00 |
| 001856 | Howard County Government | \$2,500.00 | \$0.00 |
| 003364 | Howard County Government | \$2,500.00 | \$0.00 |
| 003077 | Howard County Government | \$2,500.00 | \$0.00 |
| 013608 | Howard County Government | \$2,500.00 | \$0.00 |
| 010139 | Howard County Government | \$2,500.00 | \$0.00 |
| 008018 | Howard County Government | \$2,500.00 | \$0.00 |
| 012248 | Howard County Government | \$2,500.00 | \$0.00 |

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|--------|--------------------------|------------|--------|
| 015063 | Howard County Government | \$2,500.00 | \$0.00 |
| 002326 | Howard County Government | \$2,500.00 | \$0.00 |
| 012372 | Howard County Government | \$2,500.00 | \$0.00 |
| 012908 | Howard County Government | \$2,500.00 | \$0.00 |
| 004699 | Howard County Government | \$2,500.00 | \$0.00 |
| 009507 | Howard County Government | \$2,500.00 | \$0.00 |
| 000672 | Howard County Government | \$2,500.00 | \$0.00 |
| 014374 | Howard County Government | \$2,500.00 | \$0.00 |
| 000219 | Howard County Government | \$2,500.00 | \$0.00 |
| 013249 | Howard County Government | \$2,500.00 | \$0.00 |
| 015641 | Howard County Government | \$2,500.00 | \$0.00 |
| 015565 | Howard County Government | \$2,500.00 | \$0.00 |
| 003815 | Howard County Government | \$2,500.00 | \$0.00 |
| 012917 | Howard County Government | \$2,500.00 | \$0.00 |
| 014146 | Howard County Government | \$2,500.00 | \$0.00 |
| 006866 | Howard County Government | \$2,500.00 | \$0.00 |
| 007940 | Howard County Government | \$2,500.00 | \$0.00 |
| 002633 | Howard County Government | \$2,500.00 | \$0.00 |
| 001634 | Howard County Government | \$2,500.00 | \$0.00 |
| 016668 | Howard County Government | \$2,500.00 | \$0.00 |
| 011527 | Howard County Government | \$2,500.00 | \$0.00 |
| 002231 | Howard County Government | \$2,500.00 | \$0.00 |
| 011786 | Howard County Government | \$2,500.00 | \$0.00 |
| 001629 | Howard County Government | \$2,500.00 | \$0.00 |
| 001650 | Howard County Government | \$2,500.00 | \$0.00 |
| 002453 | Howard County Government | \$2,500.00 | \$0.00 |
| 009587 | Howard County Government | \$2,500.00 | \$0.00 |
| 004078 | Howard County Government | \$2,500.00 | \$0.00 |
| 003119 | Howard County Government | \$2,500.00 | \$0.00 |
| 001666 | Howard County Government | \$2,500.00 | \$0.00 |
| 015173 | Howard County Government | \$2,500.00 | \$0.00 |
| 014349 | Howard County Government | \$2,500.00 | \$0.00 |
| 002232 | Howard County Government | \$2,500.00 | \$0.00 |
| 002462 | Howard County Government | \$2,500.00 | \$0.00 |
| 000797 | Howard County Government | \$2,500.00 | \$0.00 |
| 012133 | Howard County Government | \$2,500.00 | \$0.00 |
| 002785 | Howard County Government | \$2,500.00 | \$0.00 |
| 010228 | Howard County Government | \$2,500.00 | \$0.00 |
| 001994 | Howard County Government | \$2,500.00 | \$0.00 |
| 012012 | Howard County Government | \$2,500.00 | \$0.00 |
| 001615 | Howard County Government | \$2,500.00 | \$0.00 |
| 017512 | Howard County Government | \$2,500.00 | \$0.00 |
| 002526 | Howard County Government | \$2,500.00 | \$0.00 |
| 001943 | Howard County Government | \$2,500.00 | \$0.00 |
| 000939 | Howard County Government | \$2,500.00 | \$0.00 |
| 003751 | Howard County Government | \$2,500.00 | \$0.00 |
| 001402 | Howard County Government | \$2,500.00 | \$0.00 |
| 013066 | Howard County Government | \$2,500.00 | \$0.00 |
| 010034 | Howard County Government | \$2,500.00 | \$0.00 |

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|---------|--------------------------|------------|------------|
| 002567 | Howard County Government | \$2,500.00 | \$0.00 |
| 012623 | Howard County Government | \$2,500.00 | \$0.00 |
| 003282 | Howard County Government | \$2,500.00 | \$0.00 |
| 001410 | Howard County Government | \$2,500.00 | \$0.00 |
| 000826 | Howard County Government | \$2,500.00 | \$0.00 |
| 014276 | Howard County Government | \$2,500.00 | \$0.00 |
| 001157 | Howard County Government | \$2,500.00 | \$0.00 |
| 001214 | Howard County Government | \$2,500.00 | \$0.00 |
| 012026 | Howard County Government | \$2,500.00 | \$0.00 |
| 007861 | Howard County Government | \$2,500.00 | \$0.00 |
| 016211 | Howard County Government | \$2,500.00 | \$0.00 |
| 001967 | Howard County Government | \$2,500.00 | \$0.00 |
| 009623 | Howard County Government | \$2,500.00 | \$0.00 |
| 002776 | Howard County Government | \$2,500.00 | \$0.00 |
| 011509 | Howard County Government | \$2,500.00 | \$0.00 |
| 000734 | Howard County Government | \$2,500.00 | \$0.00 |
| 000879 | Howard County Government | \$2,500.00 | \$0.00 |
| 017330 | Howard County Government | \$2,500.00 | \$800.00 |
| 013155 | Howard County Government | \$2,500.00 | \$1,000.00 |
| 002622 | Howard County Government | \$2,500.00 | \$1,000.00 |
| 009454 | Howard County Government | \$2,500.00 | \$1,300.00 |
| 010234 | Howard County Government | \$2,500.00 | \$2,000.00 |
| 014670 | Howard County Government | \$2,500.00 | \$3,000.00 |
| 007867 | Howard County Government | \$2,500.00 | \$4,000.00 |
| 014581 | Howard County Government | \$2,500.00 | \$4,000.00 |
| 014560 | Howard County Government | \$2,500.00 | \$5,000.00 |
| 013851 | Howard County Government | \$2,500.00 | \$5,000.00 |
| 004329 | Howard County Government | \$2,500.00 | \$5,000.00 |
| 018253 | Howard County Government | \$2,500.00 | \$5,000.00 |
| 0453161 | Howard Community College | \$0.00 | \$1,000.00 |
| 0227013 | Howard Community College | \$0.00 | \$4,992.00 |
| 0435945 | Howard Community College | \$0.00 | \$5,000.00 |
| 0482869 | Howard Community College | \$0.00 | \$5,000.00 |
| 084178 | Howard Community College | \$0.00 | \$5,000.00 |
| 0355388 | Howard Community College | \$0.00 | \$5,000.00 |
| 0422820 | Howard Community College | \$0.00 | \$5,000.00 |
| 0003139 | Howard Community College | \$0.00 | \$5,000.00 |
| 0219542 | Howard Community College | \$180.00 | \$0.00 |
| 0002822 | Howard Community College | \$180.00 | \$0.00 |
| 0002140 | Howard Community College | \$200.00 | \$0.00 |
| 0002244 | Howard Community College | \$200.00 | \$0.00 |
| 0448833 | Howard Community College | \$200.00 | \$0.00 |
| 0010349 | Howard Community College | \$200.00 | \$0.00 |
| 262713 | Howard Community College | \$200.00 | \$0.00 |
| 0252099 | Howard Community College | \$200.00 | \$0.00 |
| 0357293 | Howard Community College | \$200.00 | \$0.00 |
| 0445490 | Howard Community College | \$200.00 | \$2,100.00 |
| 0488937 | Howard Community College | \$250.00 | \$0.00 |
| 0178126 | Howard Community College | \$250.00 | \$0.00 |

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|---------|--------------------------|----------|------------|
| 355593 | Howard Community College | \$300.00 | \$0.00 |
| 212290 | Howard Community College | \$300.00 | \$0.00 |
| 0081254 | Howard Community College | \$300.00 | \$0.00 |
| 0002071 | Howard Community College | \$300.00 | \$0.00 |
| 0267922 | Howard Community College | \$360.00 | \$0.00 |
| 259194 | Howard Community College | \$400.00 | \$0.00 |
| 054900 | Howard Community College | \$400.00 | \$0.00 |
| 0002213 | Howard Community College | \$450.00 | \$0.00 |
| 0395086 | Howard Community College | \$500.00 | \$0.00 |
| 0271993 | Howard Community College | \$500.00 | \$0.00 |
| 0174993 | Howard Community College | \$500.00 | \$0.00 |
| 022959 | Howard Community College | \$500.00 | \$0.00 |
| 0430285 | Howard Community College | \$500.00 | \$0.00 |
| 0002497 | Howard Community College | \$500.00 | \$0.00 |
| 0119919 | Howard Community College | \$500.00 | \$0.00 |
| 0451476 | Howard Community College | \$500.00 | \$0.00 |
| 0176080 | Howard Community College | \$500.00 | \$0.00 |
| 0001869 | Howard Community College | \$500.00 | \$0.00 |
| 0468307 | Howard Community College | \$500.00 | \$0.00 |
| 0002972 | Howard Community College | \$550.00 | \$0.00 |
| 0002129 | Howard Community College | \$560.00 | \$0.00 |
| 0052170 | Howard Community College | \$600.00 | \$0.00 |
| 0382254 | Howard Community College | \$600.00 | \$0.00 |
| 0264191 | Howard Community College | \$600.00 | \$0.00 |
| 0001662 | Howard Community College | \$600.00 | \$0.00 |
| 0481542 | Howard Community College | \$600.00 | \$0.00 |
| 0446704 | Howard Community College | \$600.00 | \$0.00 |
| 0258860 | Howard Community College | \$600.00 | \$5,000.00 |
| 0225186 | Howard Community College | \$600.00 | \$5,000.00 |
| 0474199 | Howard Community College | \$606.00 | \$0.00 |
| 0381996 | Howard Community College | \$700.00 | \$0.00 |
| 0183538 | Howard Community College | \$700.00 | \$0.00 |
| 0002424 | Howard Community College | \$700.00 | \$0.00 |
| 0001654 | Howard Community College | \$700.00 | \$0.00 |
| 0002766 | Howard Community College | \$700.00 | \$0.00 |
| 0410337 | Howard Community College | \$720.00 | \$0.00 |
| 0003165 | Howard Community College | \$750.00 | \$0.00 |
| 0075037 | Howard Community College | \$750.00 | \$0.00 |
| 0234398 | Howard Community College | \$800.00 | \$0.00 |
| 288201 | Howard Community College | \$800.00 | \$0.00 |
| 0304909 | Howard Community College | \$800.00 | \$0.00 |
| 0269294 | Howard Community College | \$800.00 | \$0.00 |
| 0002448 | Howard Community College | \$800.00 | \$0.00 |
| 0002001 | Howard Community College | \$800.00 | \$0.00 |
| 0170215 | Howard Community College | \$850.00 | \$0.00 |
| 0403886 | Howard Community College | \$864.00 | \$0.00 |
| 0002971 | Howard Community College | \$900.00 | \$0.00 |
| 0251345 | Howard Community College | \$900.00 | \$0.00 |
| 0101726 | Howard Community College | \$900.00 | \$0.00 |

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|---------|--------------------------|------------|------------|
| 0002359 | Howard Community College | \$900.00 | \$0.00 |
| 0483011 | Howard Community College | \$1,000.00 | \$0.00 |
| 0002203 | Howard Community College | \$1,000.00 | \$0.00 |
| 0159259 | Howard Community College | \$1,000.00 | \$0.00 |
| 284738 | Howard Community College | \$1,000.00 | \$0.00 |
| 0408465 | Howard Community College | \$1,000.00 | \$0.00 |
| 0214651 | Howard Community College | \$1,000.00 | \$0.00 |
| 0031717 | Howard Community College | \$1,000.00 | \$0.00 |
| 0001885 | Howard Community College | \$1,000.00 | \$0.00 |
| 0003164 | Howard Community College | \$1,000.00 | \$0.00 |
| 0204176 | Howard Community College | \$1,000.00 | \$0.00 |
| 081520 | Howard Community College | \$1,000.00 | \$0.00 |
| 0001665 | Howard Community College | \$1,000.00 | \$0.00 |
| 0249261 | Howard Community College | \$1,000.00 | \$0.00 |
| 0002225 | Howard Community College | \$1,000.00 | \$0.00 |
| 0317487 | Howard Community College | \$1,000.00 | \$0.00 |
| 0366060 | Howard Community College | \$1,000.00 | \$400.00 |
| 0002308 | Howard Community College | \$1,000.00 | \$500.00 |
| 0431544 | Howard Community College | \$1,000.00 | \$5,000.00 |
| 0002712 | Howard Community College | \$1,000.00 | \$5,000.00 |
| 0003017 | Howard Community College | \$1,080.00 | \$0.00 |
| 171550 | Howard Community College | \$1,100.00 | \$0.00 |
| 0269622 | Howard Community College | \$1,200.00 | \$0.00 |
| 0211046 | Howard Community College | \$1,200.00 | \$0.00 |
| 0281728 | Howard Community College | \$1,200.00 | \$0.00 |
| 0002271 | Howard Community College | \$1,200.00 | \$0.00 |
| 0396295 | Howard Community College | \$1,200.00 | \$0.00 |
| 0001984 | Howard Community College | \$1,200.00 | \$0.00 |
| 0236862 | Howard Community College | \$1,200.00 | \$0.00 |
| 0482209 | Howard Community College | \$1,200.00 | \$0.00 |
| 0002307 | Howard Community College | \$1,200.00 | \$0.00 |
| 0002309 | Howard Community College | \$1,200.00 | \$0.00 |
| 0003216 | Howard Community College | \$1,300.00 | \$0.00 |
| 0001928 | Howard Community College | \$1,400.00 | \$0.00 |
| 0284335 | Howard Community College | \$1,400.00 | \$800.00 |
| 0320558 | Howard Community College | \$1,400.00 | \$1,000.00 |
| 0243326 | Howard Community College | \$1,500.00 | \$0.00 |
| 0003043 | Howard Community College | \$1,500.00 | \$0.00 |
| 2389 | Howard Community College | \$1,500.00 | \$0.00 |
| 0109221 | Howard Community College | \$1,500.00 | \$0.00 |
| 0261217 | Howard Community College | \$1,500.00 | \$0.00 |
| 0169359 | Howard Community College | \$1,500.00 | \$0.00 |
| 198471 | Howard Community College | \$1,500.00 | \$0.00 |
| 299230 | Howard Community College | \$1,500.00 | \$0.00 |
| 0002012 | Howard Community College | \$1,500.00 | \$0.00 |
| 0168714 | Howard Community College | \$1,500.00 | \$0.00 |
| 257206 | Howard Community College | \$1,500.00 | \$0.00 |
| 0323935 | Howard Community College | \$1,500.00 | \$0.00 |
| 0002259 | Howard Community College | \$1,600.00 | \$0.00 |

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|---------|--------------------------|------------|--------|
| 0003072 | Howard Community College | \$1,600.00 | \$0.00 |
| 0002048 | Howard Community College | \$1,700.00 | \$0.00 |
| 0329456 | Howard Community College | \$1,750.00 | \$0.00 |
| 0327019 | Howard Community College | \$1,800.00 | \$0.00 |
| 0071661 | Howard Community College | \$1,800.00 | \$0.00 |
| 0063899 | Howard Community College | \$1,800.00 | \$0.00 |
| 0003089 | Howard Community College | \$1,800.00 | \$0.00 |
| 0165075 | Howard Community College | \$1,850.00 | \$0.00 |
| 0312428 | Howard Community College | \$2,000.00 | \$0.00 |
| 130075 | Howard Community College | \$2,000.00 | \$0.00 |
| 0002668 | Howard Community College | \$2,000.00 | \$0.00 |
| 0002616 | Howard Community College | \$2,000.00 | \$0.00 |
| 0150992 | Howard Community College | \$2,000.00 | \$0.00 |
| 0003020 | Howard Community College | \$2,000.00 | \$0.00 |
| 0002563 | Howard Community College | \$2,000.00 | \$0.00 |
| 0002214 | Howard Community College | \$2,000.00 | \$0.00 |
| 0472938 | Howard Community College | \$2,000.00 | \$0.00 |
| 0452471 | Howard Community College | \$2,000.00 | \$0.00 |
| 0001963 | Howard Community College | \$2,000.00 | \$0.00 |
| 0001927 | Howard Community College | \$2,000.00 | \$0.00 |
| 0002323 | Howard Community College | \$2,000.00 | \$0.00 |
| 0222164 | Howard Community College | \$2,000.00 | \$0.00 |
| 215414 | Howard Community College | \$2,300.00 | \$0.00 |
| 0181538 | Howard Community College | \$2,500.00 | \$0.00 |
| 0409961 | Howard Community College | \$2,500.00 | \$0.00 |
| 0215286 | Howard Community College | \$2,500.00 | \$0.00 |
| 0039219 | Howard Community College | \$2,500.00 | \$0.00 |
| 0390222 | Howard Community College | \$2,500.00 | \$0.00 |
| 0110415 | Howard Community College | \$2,500.00 | \$0.00 |
| 0171555 | Howard Community College | \$2,500.00 | \$0.00 |
| 296056 | Howard Community College | \$2,500.00 | \$0.00 |
| 0179200 | Howard Community College | \$2,500.00 | \$0.00 |
| 0002513 | Howard Community College | \$2,500.00 | \$0.00 |
| 0167491 | Howard Community College | \$2,500.00 | \$0.00 |
| 0225393 | Howard Community College | \$2,500.00 | \$0.00 |
| 0188550 | Howard Community College | \$2,500.00 | \$0.00 |
| 0002336 | Howard Community College | \$2,500.00 | \$0.00 |
| 293687 | Howard Community College | \$2,500.00 | \$0.00 |
| 0001812 | Howard Community College | \$2,500.00 | \$0.00 |
| 0001836 | Howard Community College | \$2,500.00 | \$0.00 |
| 0242024 | Howard Community College | \$2,500.00 | \$0.00 |
| 0269441 | Howard Community College | \$2,500.00 | \$0.00 |
| 0190270 | Howard Community College | \$2,500.00 | \$0.00 |
| 0001588 | Howard Community College | \$2,500.00 | \$0.00 |
| 0000744 | Howard Community College | \$2,500.00 | \$0.00 |
| 0480056 | Howard Community College | \$2,500.00 | \$0.00 |
| 0410965 | Howard Community College | \$2,500.00 | \$0.00 |
| 0003086 | Howard Community College | \$2,500.00 | \$0.00 |
| 0169651 | Howard Community College | \$2,500.00 | \$0.00 |

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| 0162572 | Howard Community College | \$2,500.00 | \$0.00 |
| 0409281 | Howard Community College | \$2,500.00 | \$0.00 |
| 0203234 | Howard Community College | \$2,500.00 | \$0.00 |
| 0025485 | Howard Community College | \$2,500.00 | \$0.00 |
| 0170526 | Howard Community College | \$2,500.00 | \$0.00 |
| 0066435 | Howard Community College | \$2,500.00 | \$0.00 |
| 0002739 | Howard Community College | \$2,500.00 | \$0.00 |
| 314834 | Howard Community College | \$2,500.00 | \$0.00 |
| 0027503 | Howard Community College | \$2,500.00 | \$0.00 |
| 0002944 | Howard Community College | \$2,500.00 | \$0.00 |
| 0361999 | Howard Community College | \$2,500.00 | \$5,000.00 |
| 0200285 | Howard Community College | \$2,500.00 | \$5,000.00 |
| 0185097 | Howard Community College | \$2,500.00 | \$5,000.00 |
| 0241506 | Howard Community College | \$2,500.00 | \$5,000.00 |
| 216924657 | Howard County Library | \$0.00 | \$5,000.00 |
| afurr7045 | Howard County Library | \$360.00 | \$0.00 |
| ajessing8147 | Howard County Library | \$360.00 | \$0.00 |
| 068829845 | Howard County Library | \$360.00 | \$0.00 |
| 216909271 | Howard County Library | \$360.00 | \$0.00 |
| lsanders1550 | Howard County Library | \$360.00 | \$0.00 |
| 216258962 | Howard County Library | \$360.00 | \$0.00 |
| sclemens3409 | Howard County Library | \$360.00 | \$0.00 |
| 369136504 | Howard County Library | \$360.00 | \$0.00 |
| 214821734 | Howard County Library | \$390.00 | \$0.00 |
| jglenn8497 | Howard County Library | \$400.00 | \$0.00 |
| 236823065 | Howard County Library | \$400.00 | \$0.00 |
| cpfeifer6380 | Howard County Library | \$425.00 | \$0.00 |
| rhamlet7651 | Howard County Library | \$480.00 | \$0.00 |
| cbellagamba8448 | Howard County Library | \$500.00 | \$0.00 |
| 223027026 | Howard County Library | \$500.00 | \$0.00 |
| 212116151 | Howard County Library | \$500.00 | \$0.00 |
| jseipel3563 | Howard County Library | \$500.00 | \$0.00 |
| nswaner6561 | Howard County Library | \$500.00 | \$0.00 |
| 217646336 | Howard County Library | \$500.00 | \$0.00 |
| sjong0067 | Howard County Library | \$500.00 | \$0.00 |
| cmiller7460 | Howard County Library | \$600.00 | \$0.00 |
| astdenis3100 | Howard County Library | \$600.00 | \$5,000.00 |
| 212524795 | Howard County Library | \$720.00 | \$0.00 |
| 038300188 | Howard County Library | \$800.00 | \$0.00 |
| lschmitz4758 | Howard County Library | \$1,000.00 | \$0.00 |
| sperkowsk5870 | Howard County Library | \$1,000.00 | \$0.00 |
| 579865581 | Howard County Library | \$1,000.00 | \$0.00 |
| 125465306 | Howard County Library | \$1,200.00 | \$0.00 |
| 233068579 | Howard County Library | \$1,200.00 | \$0.00 |
| 400131526 | Howard County Library | \$1,200.00 | \$0.00 |
| 579788205 | Howard County Library | \$1,250.00 | \$0.00 |
| dreiter4032 | Howard County Library | \$1,500.00 | \$0.00 |
| jcrescenzi5819 | Howard County Library | \$1,500.00 | \$0.00 |
| 409881852 | Howard County Library | \$1,600.00 | \$0.00 |

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| 218-96-8210 | Howard County Library | \$2,000.00 | \$0.00 |
| mbuerkli3390 | Howard County Library | \$2,000.00 | \$1,200.00 |
| aprotasio6120 | Howard County Library | \$2,500.00 | \$0.00 |
| aschilf6650 | Howard County Library | \$2,500.00 | \$0.00 |
| bstommel7347 | Howard County Library | \$2,500.00 | \$0.00 |
| 216664979 | Howard County Library | \$2,500.00 | \$0.00 |
| 217646576 | Howard County Library | \$2,500.00 | \$0.00 |
| 168724473 | Howard County Library | \$2,500.00 | \$0.00 |
| 405083758 | Howard County Library | \$2,500.00 | \$0.00 |
| 086540415 | Howard County Library | \$2,500.00 | \$0.00 |
| mshade5882 | Howard County Library | \$2,500.00 | \$0.00 |
| tnuttlet9664 | Howard County Library | \$2,500.00 | \$0.00 |
| 308608458 | Howard County Library | \$2,500.00 | \$0.00 |
| phyun1186 | Howard County Library | \$2,500.00 | \$5,000.00 |